

# THE CITY OF PRINCE ALBERT



## GENERAL FUND BUDGET FOR YEAR ENDING DECEMBER 31, 2018

CITY OF PRINCE ALBERT  
GENERAL FUND  
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**CITY OF PRINCE ALBERT**  
GENERAL FUND  
LETTER OF TRANSMITTAL

December 18, 2017

This document represents The City of Prince Albert's General Fund Budget for 2018.

The General Fund accounts for the widest variety of City activities. The costs of policing, fire and emergency services, streets and roads, transit operations, parks, recreation, building maintenance as well as the majority of administrative costs of the City are shown in this fund. Although most areas of service within the General Fund will have some revenue that is used to help offset the cost of the service provided, the bulk of the costs within the General Fund are funded by the property tax levy.

The other Funds that make up the balance of The City of Prince Albert's activities are: Airport Fund, Sanitation Fund, Land Fund and the Water and Sewer Utility Fund.

The City of Prince Albert has moved towards presenting its budget document pursuant to industry best practices. The 2018 Budget Document presents all General Fund revenues and all General Fund expenses in a single table, but then further segments those values by operating areas sorted by Departments and Functional Areas. Overall the reformatting makes the ongoing comparison of Budgets and Financial Statements more understandable and meaningful.

Two notable comments to make with respect to the information within the City's Budget are:

1. The Emergency Communications Centre (ECC) is the 911 call centre that is facilitated by the City with an agreement with the Province of Saskatchewan. The cost of operating the ECC is shown within The City of Prince Albert's budget, however it is fully funded through user fees and grant revenue.
2. The Police Service Budget is determined by the Board of Police Commissioners. The Board's role is then to submit a request to the City for the necessary funding for the cost of policing.

The City of Prince Albert's 2018 General Fund Budget recognizes projected revenues necessary to fund operating expenses, capital projects, and transfers to reserves.



Steve Brown, CPA, CGA  
Director of Finance



FUNCTIONAL AREA: GENERAL FUND CONSOLIDATED

	2018 Budget	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Taxation	(\$38,023,770)	(\$35,733,020)	(\$2,290,750)
User Charges and Fees	(12,047,940)	(11,978,160)	(69,780)
Operating Grants and Donations	(10,498,640)	(10,868,710)	370,070
Grants in Lieu of Taxes	(7,383,990)	(7,970,200)	586,210
Interest and Penalties	(918,600)	(745,600)	(173,000)
Sundry	(1,261,640)	(623,740)	(637,900)
<b>Total Revenues</b>	<b>(70,134,580)</b>	<b>(67,919,430)</b>	<b>(2,215,150)</b>
<b>EXPENSES</b>			
Council Remuneration	381,990	398,070	(16,080)
Salaries Wages and Benefits	42,164,650	42,266,490	(101,840)
Contracted and General Services	4,680,870	4,656,250	24,620
Financial Charges	116,520	113,840	2,680
Grants and Donations	2,980,910	2,938,410	42,500
Utilities	2,545,390	2,473,600	71,790
Interest on Long Term Debt	174,720	12,930	161,790
Fleet Expenses	3,021,360	2,692,980	328,380
Maintenance Materials and Supplies	5,844,190	5,959,810	(115,620)
Insurance	458,350	434,330	24,020
Bad Debt Expense	270,000	220,500	49,500
<b>Total Expenses</b>	<b>62,638,950</b>	<b>62,167,210</b>	<b>471,740</b>
<b>Operating (Surplus) Deficit</b>	<b>(7,495,630)</b>	<b>(5,752,220)</b>	<b>(1,743,410)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
Capital Revenues	(10,000)	(10,000)	0
Interfund Transfers	(2,936,080)	(2,662,290)	(273,790)
<b>Capital and Interfund Transactions</b>	<b>(2,946,080)</b>	<b>(2,672,290)</b>	<b>(273,790)</b>
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(10,441,710)</b>	<b>(8,424,510)</b>	<b>(2,017,200)</b>

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: GENERAL GOVERNMENT**  
**FUNCTIONAL AREA: GENERAL GOVERNMENT**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
Taxation	(\$37,945,770)	(\$35,733,020)	(\$2,212,750)
Operating Grants and Donations	(6,329,950)	(6,770,300)	440,350
Grants in Lieu of Taxes	(7,383,990)	(7,970,200)	586,210
Interest and Penalties	(328,600)	(328,600)	0
Sundry	(150,000)	(102,000)	(48,000)
<b>Total Revenues</b>	<b>(52,138,310)</b>	<b>(50,904,120)</b>	<b>(1,234,190)</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	164,980	134,780	30,200
Contracted and General Services	20,000	0	20,000
Financial Charges	40,200	40,200	0
Interest on Long Term Debt	9,220	7,330	1,890
Fleet Expenses	(44,000)	0	(44,000)
Maintenance Materials and Supplies	33,360	33,360	0
Insurance	225,090	210,870	14,220
Bad Debt Expense	270,000	220,000	50,000
<b>Total Expenses</b>	<b>718,850</b>	<b>646,540</b>	<b>72,310</b>
<b>Operating (Surplus) Deficit</b>	<b>(51,419,460)</b>	<b>(50,257,580)</b>	<b>(1,161,880)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
Interfund Transfers	(2,936,080)	(2,662,290)	(273,790)
Capital and Interfund Transactions	(2,936,080)	(2,662,290)	(273,790)
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(54,355,540)</b>	<b>(52,919,870)</b>	<b>(1,435,670)</b>



	<b>2018</b>	2017	(Favourable) Unfavourable Change
	<b>Budget</b>	Budget	
<b>REVENUES</b>			
User Charges and Fees	(\$1,800)	(\$1,800)	\$0
Sundry	(800)	(300)	(500)
<b>Total Revenues</b>	<b>(2,600)</b>	(2,100)	(500)
<b>EXPENSES</b>			
Salaries Wages and Benefits	523,970	571,750	(47,780)
Contracted and General Services	7,100	9,900	(2,800)
Maintenance Materials and Supplies	27,050	30,210	(3,160)
<b>Total Expenses</b>	<b>558,120</b>	611,860	(53,740)
<b>Operating (Surplus) Deficit</b>	<b>555,520</b>	609,760	(54,240)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>555,520</b>	609,760	(54,240)





	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$429,720</b>	\$420,310	\$9,410
Contracted and General Services	<b>1,000</b>	1,100	(100)
Maintenance Materials and Supplies	<b>30,760</b>	29,910	850
<hr/>			
Total Expenses	<b>461,480</b>	451,320	10,160
<hr/>			
Operating (Surplus) Deficit	<b>461,480</b>	451,320	10,160
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
TOTAL (SURPLUS) DEFICIT	<b>461,480</b>	451,320	10,160
<hr/>			



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Council Remuneration	<b>\$87,060</b>	\$87,060	\$0
Salaries Wages and Benefits	<b>79,810</b>	67,550	12,260
Maintenance Materials and Supplies	<b>14,580</b>	13,330	1,250
<hr/>			
Total Expenses	<b>181,450</b>	167,940	13,510
<hr/>			
Operating (Surplus) Deficit	<b>181,450</b>	167,940	13,510
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
TOTAL (SURPLUS) DEFICIT	<b>181,450</b>	167,940	13,510
<hr/>			



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Council Remuneration	<b>\$294,930</b>	\$311,010	(\$16,080)
Salaries Wages and Benefits	<b>29,110</b>	23,760	5,350
Contracted and General Services	<b>2,500</b>	2,500	0
Maintenance Materials and Supplies	<b>34,840</b>	32,390	2,450
<b>Total Expenses</b>	<b>361,380</b>	369,660	(8,280)
<b>Operating (Surplus) Deficit</b>	<b>361,380</b>	369,660	(8,280)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>361,380</b>	369,660	(8,280)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$155,010</b>	\$165,170	(\$10,160)
Contracted and General Services	<b>100,000</b>	100,000	0
Maintenance Materials and Supplies	<b>9,080</b>	8,330	750
Total Expenses	<b>264,090</b>	273,500	(9,410)
Operating (Surplus) Deficit	<b>264,090</b>	273,500	(9,410)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>264,090</b>	273,500	(9,410)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: CORPORATE SERVICES**  
**FUNCTIONAL AREA: CORPORATE COMMUNICATIONS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$117,130</b>	\$167,250	(\$50,120)
Contracted and General Services	<b>6,500</b>	5,000	1,500
Maintenance Materials and Supplies	<b>48,050</b>	42,700	5,350
<hr/>			
Total Expenses	<b>171,680</b>	214,950	(43,270)
<hr/>			
Operating (Surplus) Deficit	<b>171,680</b>	214,950	(43,270)
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
TOTAL (SURPLUS) DEFICIT	<b>171,680</b>	214,950	(43,270)
<hr/>			



	<b>2018</b>	2017	Unfavourable
	<b>Budget</b>	Budget	Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$365,750</b>	\$467,810	(\$102,060)
Contracted and General Services	<b>50,000</b>	50,000	0
Maintenance Materials and Supplies	<b>45,310</b>	45,280	30
Total Expenses	<b>461,060</b>	563,090	(102,030)
Operating (Surplus) Deficit	<b>461,060</b>	563,090	(102,030)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>461,060</b>	563,090	(102,030)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$112,300</b>	\$111,790	\$510
Maintenance Materials and Supplies	<b>30,460</b>	30,760	(300)
Total Expenses	<b>142,760</b>	142,550	210
Operating (Surplus) Deficit	<b>142,760</b>	142,550	210
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
TOTAL (SURPLUS) DEFICIT	<b>142,760</b>	142,550	210

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES**  
**FUNCTIONAL AREA: PLANNING**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$109,500)</b>	(\$106,000)	(\$3,500)
<b>Total Revenues</b>	<b>(109,500)</b>	(106,000)	(3,500)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>414,920</b>	523,530	(108,610)
Contracted and General Services	<b>91,000</b>	1,000	90,000
Maintenance Materials and Supplies	<b>26,140</b>	26,870	(730)
<b>Total Expenses</b>	<b>532,060</b>	551,400	(19,340)
<b>Operating (Surplus) Deficit</b>	<b>422,560</b>	445,400	(22,840)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>422,560</b>	445,400	(22,840)



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES**  
**FUNCTIONAL AREA: BUILDING INSPECTIONS**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$300,000)</b>	(\$250,000)	(\$50,000)
<b>Total Revenues</b>	<b>(300,000)</b>	(250,000)	(50,000)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>263,210</b>	278,350	(15,140)
Contracted and General Services	<b>1,000</b>	1,000	0
Fleet Expenses	<b>14,830</b>	13,990	840
Maintenance Materials and Supplies	<b>13,090</b>	15,390	(2,300)
<b>Total Expenses</b>	<b>292,130</b>	308,730	(16,600)
<b>Operating (Surplus) Deficit</b>	<b>(7,870)</b>	58,730	(66,600)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(7,870)</b>	58,730	(66,600)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES**  
**FUNCTIONAL AREA: ECONOMIC DEVELOPMENT**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$289,000)</b>	(\$256,500)	(\$32,500)
<b>Total Revenues</b>	<b>(289,000)</b>	(256,500)	(32,500)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>140,390</b>	250,120	(109,730)
Contracted and General Services	<b>50,000</b>	12,500	37,500
Maintenance Materials and Supplies	<b>16,900</b>	19,300	(2,400)
Bad Debt Expense	<b>0</b>	500	(500)
<b>Total Expenses</b>	<b>207,290</b>	282,420	(75,130)
<b>Operating (Surplus) Deficit</b>	<b>(81,710)</b>	25,920	(107,630)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(81,710)</b>	25,920	(107,630)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FINANCIAL SERVICES**  
**FUNCTIONAL AREA: ASSESSMENT AND TAXATION**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$60,000)</b>	(\$60,000)	\$0
<b>Total Revenues</b>	<b>(60,000)</b>	(60,000)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>798,710</b>	800,690	(1,980)
Contracted and General Services	<b>6,700</b>	5,200	1,500
Fleet Expenses	<b>22,200</b>	13,920	8,280
Maintenance Materials and Supplies	<b>77,220</b>	80,200	(2,980)
<b>Total Expenses</b>	<b>904,830</b>	900,010	4,820
<b>Operating (Surplus) Deficit</b>	<b>844,830</b>	840,010	4,820
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>844,830</b>	840,010	4,820



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$90,730</b>	\$88,000	\$2,730
Maintenance Materials and Supplies	<b>31,400</b>	31,400	0
Total Expenses	<b>122,130</b>	119,400	2,730
Operating (Surplus) Deficit	<b>122,130</b>	119,400	2,730
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>122,130</b>	119,400	2,730

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FINANCIAL SERVICES**  
**FUNCTIONAL AREA: FINANCIAL SERVICES AND PAYROLL**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Sundry	(\$52,000)	(\$44,000)	(\$8,000)
<b>Total Revenues</b>	<b>(52,000)</b>	<b>(44,000)</b>	<b>(8,000)</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	1,179,800	1,352,170	(172,370)
Contracted and General Services	1,500	1,500	0
Financial Charges	1,200	1,200	0
Maintenance Materials and Supplies	182,970	186,330	(3,360)
<b>Total Expenses</b>	<b>1,365,470</b>	<b>1,541,200</b>	<b>(175,730)</b>
<b>Operating (Surplus) Deficit</b>	<b>1,313,470</b>	<b>1,497,200</b>	<b>(183,730)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>1,313,470</b>	<b>1,497,200</b>	<b>(183,730)</b>



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Sundry	(\$52,500)	(\$40,000)	(\$12,500)
<b>Total Revenues</b>	<b>(52,500)</b>	<b>(40,000)</b>	<b>(12,500)</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	368,930	347,220	21,710
Financial Charges	5,600	5,600	0
Fleet Expenses	4,490	4,240	250
Maintenance Materials and Supplies	57,210	54,100	3,110
<b>Total Expenses</b>	<b>436,230</b>	<b>411,160</b>	<b>25,070</b>
<b>Operating (Surplus) Deficit</b>	<b>383,730</b>	<b>371,160</b>	<b>12,570</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>383,730</b>	<b>371,160</b>	<b>12,570</b>

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FINANCIAL SERVICES**  
**FUNCTIONAL AREA: PARKING TICKETS AND METERS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$554,430)</b>	(\$616,430)	\$62,000
Interest and Penalties	<b>(590,000)</b>	(417,000)	(173,000)
Sundry	<b>(676,000)</b>	0	(676,000)
<b>Total Revenues</b>	<b>(1,820,430)</b>	(1,033,430)	(787,000)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>386,910</b>	352,020	34,890
Contracted and General Services	<b>148,000</b>	0	148,000
Financial Charges	<b>2,650</b>	2,650	0
Utilities	<b>20,000</b>	0	20,000
Fleet Expenses	<b>16,430</b>	15,500	930
Maintenance Materials and Supplies	<b>31,810</b>	37,280	(5,470)
Insurance	<b>1,000</b>	0	1,000
<b>Total Expenses</b>	<b>606,800</b>	407,450	199,350
<b>Operating (Surplus) Deficit</b>	<b>(1,213,630)</b>	(625,980)	(587,650)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(1,213,630)</b>	(625,980)	(587,650)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$633,400</b>	\$720,520	(\$87,120)
Contracted and General Services	<b>80,000</b>	0	80,000
Maintenance Materials and Supplies	<b>250,360</b>	235,720	14,640
Total Expenses	<b>963,760</b>	956,240	7,520
Operating (Surplus) Deficit	<b>963,760</b>	956,240	7,520
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>963,760</b>	956,240	7,520



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FIRE SERVICES**  
**FUNCTIONAL AREA: FIRE ADMINISTRATION**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$1,029,510</b>	\$1,009,770	\$19,740
Maintenance Materials and Supplies	<b>73,870</b>	80,820	(6,950)
Insurance	<b>150</b>	160	(10)
Total Expenses	<b>1,103,530</b>	1,090,750	12,780
Operating (Surplus) Deficit	<b>1,103,530</b>	1,090,750	12,780
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>1,103,530</b>	1,090,750	12,780

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FIRE SERVICES**  
**FUNCTIONAL AREA: FIRE FIGHTING**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$245,500)	(\$245,500)	\$0
Sundry	(47,300)	(47,300)	0
<b>Total Revenues</b>	<b>(292,800)</b>	(292,800)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	5,170,060	5,063,610	106,450
Contracted and General Services	45,400	45,400	0
Maintenance Materials and Supplies	106,490	118,490	(12,000)
<b>Total Expenses</b>	<b>5,321,950</b>	5,227,500	94,450
<b>Operating (Surplus) Deficit</b>	<b>5,029,150</b>	4,934,700	94,450
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>5,029,150</b>	4,934,700	94,450

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FIRE SERVICES**  
**FUNCTIONAL AREA: FIRE PREVENTION**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	(\$3,500)	(\$3,500)	\$0
<b>Total Revenues</b>	<b>(3,500)</b>	(3,500)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	273,780	264,240	9,540
Maintenance Materials and Supplies	9,760	9,760	0
<b>Total Expenses</b>	<b>283,540</b>	274,000	9,540
<b>Operating (Surplus) Deficit</b>	<b>280,040</b>	270,500	9,540
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>280,040</b>	270,500	9,540

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FIRE SERVICES**  
**FUNCTIONAL AREA: FIRE FLEET AND EQUIPMENT**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$1,850</b>	\$1,850	\$0
Fleet Expenses	<b>469,190</b>	453,600	15,590
Maintenance Materials and Supplies	<b>117,560</b>	125,260	(7,700)
Insurance	<b>180</b>	100	80
<b>Total Expenses</b>	<b>588,780</b>	580,810	7,970
<b>Operating (Surplus) Deficit</b>	<b>588,780</b>	580,810	7,970
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>588,780</b>	580,810	7,970

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: FIRE SERVICES**  
**FUNCTIONAL AREA: FIRE BUILDING MAINTENANCE**



	<b>2018</b>	2017	(Favourable) Unfavourable
	<b>Budget</b>	Budget	Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$10,840</b>	\$10,840	\$0
Contracted and General Services	<b>5,000</b>	5,000	0
Utilities	<b>42,360</b>	39,860	2,500
Fleet Expenses	<b>0</b>	250	(250)
Maintenance Materials and Supplies	<b>25,080</b>	25,080	0
Insurance	<b>2,600</b>	2,710	(110)
<b>Total Expenses</b>	<b>85,880</b>	83,740	2,140
<b>Operating (Surplus) Deficit</b>	<b>85,880</b>	83,740	2,140
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>85,880</b>	83,740	2,140



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$454,180)	(\$421,330)	(\$32,850)
Operating Grants and Donations	(3,000)	(10,500)	7,500
Sundry	(150,560)	(182,340)	31,780
<b>Total Revenues</b>	<b>(607,740)</b>	(614,170)	6,430
<b>EXPENSES</b>			
Salaries Wages and Benefits	468,000	509,540	(41,540)
Contracted and General Services	52,950	54,270	(1,320)
Financial Charges	11,630	13,010	(1,380)
Utilities	144,830	131,230	13,600
Fleet Expenses	3,500	0	3,500
Maintenance Materials and Supplies	89,120	89,120	0
Insurance	18,810	16,190	2,620
<b>Total Expenses</b>	<b>788,840</b>	813,360	(24,520)
<b>Operating (Surplus) Deficit</b>	<b>181,100</b>	199,190	(18,090)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>181,100</b>	199,190	(18,090)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: ART HAUSER CENTRE**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$759,780)</b>	(\$803,710)	\$43,930
Operating Grants and Donations	<b>0</b>	(2,500)	2,500
Sundry	<b>(28,790)</b>	(48,300)	19,510
<b>Total Revenues</b>	<b>(788,570)</b>	(854,510)	65,940
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>716,690</b>	715,610	1,080
Contracted and General Services	<b>27,460</b>	29,220	(1,760)
Financial Charges	<b>11,680</b>	9,080	2,600
Utilities	<b>280,390</b>	278,290	2,100
Fleet Expenses	<b>37,820</b>	35,680	2,140
Maintenance Materials and Supplies	<b>263,170</b>	292,380	(29,210)
Insurance	<b>48,410</b>	41,280	7,130
<b>Total Expenses</b>	<b>1,385,620</b>	1,401,540	(15,920)
<b>Operating (Surplus) Deficit</b>	<b>597,050</b>	547,030	50,020
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>597,050</b>	547,030	50,020



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$62,440)</b>	(\$55,000)	(\$7,440)
Operating Grants and Donations	<b>(9,000)</b>	(9,500)	500
<b>Total Revenues</b>	<b>(71,440)</b>	(64,500)	(6,940)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>106,880</b>	75,100	31,780
Contracted and General Services	<b>50,720</b>	76,350	(25,630)
Financial Charges	<b>1,920</b>	1,920	0
Utilities	<b>13,200</b>	12,300	900
Maintenance Materials and Supplies	<b>31,560</b>	45,170	(13,610)
Insurance	<b>1,550</b>	1,660	(110)
<b>Total Expenses</b>	<b>205,830</b>	212,500	(6,670)
<b>Operating (Surplus) Deficit</b>	<b>134,390</b>	148,000	(13,610)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>134,390</b>	148,000	(13,610)





	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$10,850)</b>	(\$10,850)	\$0
<b>Total Revenues</b>	<b>(10,850)</b>	(10,850)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>7,640</b>	7,640	0
Contracted and General Services	<b>6,000</b>	6,000	0
Grants and Donations	<b>16,580</b>	16,580	0
Utilities	<b>31,760</b>	31,360	400
Maintenance Materials and Supplies	<b>7,110</b>	7,760	(650)
Insurance	<b>3,710</b>	3,930	(220)
<b>Total Expenses</b>	<b>72,800</b>	73,270	(470)
<b>Operating (Surplus) Deficit</b>	<b>61,950</b>	62,420	(470)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>61,950</b>	62,420	(470)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
<hr/>			
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
Capital Revenues	\$0	\$0	\$0
Capital and Interfund Transactions	0	0	0
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: CEMETERY**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	(\$125,000)	(\$125,000)	\$0
<b>Total Revenues</b>	<b>(125,000)</b>	(125,000)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	154,090	159,500	(5,410)
Contracted and General Services	500	500	0
Utilities	4,180	4,180	0
Fleet Expenses	37,640	35,510	2,130
Maintenance Materials and Supplies	29,030	34,280	(5,250)
Insurance	350	370	(20)
<b>Total Expenses</b>	<b>225,790</b>	234,340	(8,550)
<b>Operating (Surplus) Deficit</b>	<b>100,790</b>	109,340	(8,550)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>100,790</b>	109,340	(8,550)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: CITY HALL - FACILITIES MAINTENANCE**



	<b>2018</b>	2017	(Favourable) Unfavourable
	<b>Budget</b>	Budget	Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$152,820</b>	\$149,800	\$3,020
Contracted and General Services	<b>109,140</b>	99,190	9,950
Utilities	<b>100,770</b>	97,370	3,400
Fleet Expenses	<b>120</b>	110	10
Maintenance Materials and Supplies	<b>40,740</b>	45,170	(4,430)
Insurance	<b>8,830</b>	9,100	(270)
<b>Total Expenses</b>	<b>412,420</b>	400,740	11,680
<b>Operating (Surplus) Deficit</b>	<b>412,420</b>	400,740	11,680
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>412,420</b>	400,740	11,680

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: COMMUNITY CLUBS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$47,550)	(\$24,900)	(\$22,650)
Operating Grants and Donations	0	(15,000)	15,000
<b>Total Revenues</b>	<b>(47,550)</b>	<b>(39,900)</b>	<b>(7,650)</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	12,840	12,840	0
Contracted and General Services	15,000	5,000	10,000
Grants and Donations	176,800	191,800	(15,000)
Utilities	171,170	165,970	5,200
Fleet Expenses	290	270	20
Maintenance Materials and Supplies	5,700	1,860	3,840
Insurance	25,720	28,960	(3,240)
<b>Total Expenses</b>	<b>407,520</b>	<b>406,700</b>	<b>820</b>
<b>Operating (Surplus) Deficit</b>	<b>359,970</b>	<b>366,800</b>	<b>(6,830)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>359,970</b>	<b>366,800</b>	<b>(6,830)</b>

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: COMMUNITY SERVICES ADMINISTRATION**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Operating Grants and Donations	(\$5,000)	(\$5,000)	\$0
<b>Total Revenues</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>0</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	452,750	528,410	(75,660)
Contracted and General Services	0	50,000	(50,000)
Utilities	400	400	0
Fleet Expenses	2,160	2,040	120
Maintenance Materials and Supplies	39,390	40,070	(680)
<b>Total Expenses</b>	<b>494,700</b>	<b>620,920</b>	<b>(126,220)</b>
<b>Operating (Surplus) Deficit</b>	<b>489,700</b>	<b>615,920</b>	<b>(126,220)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>489,700</b>	<b>615,920</b>	<b>(126,220)</b>

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: COOKE MUNICIPAL GOLF COURSE**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$1,089,100)</b>	(\$1,183,200)	\$94,100
<b>Total Revenues</b>	<b>(1,089,100)</b>	(1,183,200)	94,100
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>338,960</b>	396,790	(57,830)
Contracted and General Services	<b>178,480</b>	174,880	3,600
Financial Charges	<b>13,000</b>	13,400	(400)
Grants and Donations	<b>65,000</b>	60,800	4,200
Utilities	<b>20,710</b>	25,910	(5,200)
Interest on Long Term Debt	<b>77,040</b>	0	77,040
Fleet Expenses	<b>192,900</b>	190,010	2,890
Maintenance Materials and Supplies	<b>140,570</b>	189,580	(49,010)
Insurance	<b>2,090</b>	1,990	100
<b>Total Expenses</b>	<b>1,028,750</b>	1,053,360	(24,610)
<b>Operating (Surplus) Deficit</b>	<b>(60,350)</b>	(129,840)	69,490
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(60,350)</b>	(129,840)	69,490

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: PRINCE ALBERT GOLF AND CURLING CLUB**



	<b>2018</b>	2017	(Favourable) Unfavourable
	<b>Budget</b>	Budget	Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$5,620</b>	\$5,620	\$0
Grants and Donations	<b>4,400</b>	4,400	0
Fleet Expenses	<b>960</b>	910	50
Maintenance Materials and Supplies	<b>12,880</b>	12,880	0
Insurance	<b>10,600</b>	9,480	1,120
<b>Total Expenses</b>	<b>34,460</b>	33,290	1,170
<b>Operating (Surplus) Deficit</b>	<b>34,460</b>	33,290	1,170
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>34,460</b>	33,290	1,170



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: EA RAWLINSON CENTRE**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$581,840)</b>	(\$573,690)	(\$8,150)
<b>Total Revenues</b>	<b>(581,840)</b>	(573,690)	(8,150)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>17,070</b>	17,070	0
Contracted and General Services	<b>694,600</b>	686,450	8,150
Financial Charges	<b>8,500</b>	8,500	0
Utilities	<b>110,400</b>	108,800	1,600
Maintenance Materials and Supplies	<b>108,200</b>	108,200	0
Insurance	<b>10,360</b>	11,190	(830)
<b>Total Expenses</b>	<b>949,130</b>	940,210	8,920
<b>Operating (Surplus) Deficit</b>	<b>367,290</b>	366,520	770
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>367,290</b>	366,520	770

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: FLORAL DISPLAYS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$10,080</b>	\$12,880	(\$2,800)
Fleet Expenses	<b>1,690</b>	1,590	100
Maintenance Materials and Supplies	<b>15,720</b>	15,720	0
<b>Total Expenses</b>	<b>27,490</b>	30,190	(2,700)
<b>Operating (Surplus) Deficit</b>	<b>27,490</b>	30,190	(2,700)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>27,490</b>	30,190	(2,700)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: FRANK J. DUNN POOL**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$200,960)	(\$229,530)	\$28,570
Sundry	(5,840)	0	(5,840)
<b>Total Revenues</b>	<b>(206,800)</b>	(229,530)	22,730
<b>EXPENSES</b>			
Salaries Wages and Benefits	359,800	354,180	5,620
Contracted and General Services	32,080	37,270	(5,190)
Financial Charges	4,780	5,410	(630)
Maintenance Materials and Supplies	327,630	345,300	(17,670)
<b>Total Expenses</b>	<b>724,290</b>	742,160	(17,870)
<b>Operating (Surplus) Deficit</b>	<b>517,490</b>	512,630	4,860
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>517,490</b>	512,630	4,860



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$6,260</b>	\$6,260	\$0
Utilities	<b>800</b>	800	0
Maintenance Materials and Supplies	<b>7,380</b>	7,380	0
Insurance	<b>4,120</b>	4,230	(110)
<b>Total Expenses</b>	<b>18,560</b>	18,670	(110)
<b>Operating (Surplus) Deficit</b>	<b>18,560</b>	18,670	(110)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>18,560</b>	18,670	(110)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: KINSMEN ARENA**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$317,910)	(\$316,500)	(\$1,410)
Operating Grants and Donations	0	(2,500)	2,500
Sundry	(13,170)	(11,850)	(1,320)
<b>Total Revenues</b>	<b>(331,080)</b>	(330,850)	(230)
<b>EXPENSES</b>			
Salaries Wages and Benefits	276,550	274,030	2,520
Contracted and General Services	2,000	2,500	(500)
Financial Charges	5,670	5,270	400
Utilities	81,810	73,810	8,000
Fleet Expenses	17,980	16,960	1,020
Maintenance Materials and Supplies	64,200	71,570	(7,370)
Insurance	6,800	7,270	(470)
<b>Total Expenses</b>	<b>455,010</b>	451,410	3,600
<b>Operating (Surplus) Deficit</b>	<b>123,930</b>	120,560	3,370
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>123,930</b>	120,560	3,370



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$41,580</b>	\$41,580	\$0
Contracted and General Services	<b>6,980</b>	980	6,000
Utilities	<b>6,790</b>	6,590	200
Fleet Expenses	<b>9,210</b>	8,690	520
Maintenance Materials and Supplies	<b>15,700</b>	30,700	(15,000)
Insurance	<b>440</b>	470	(30)
<b>Total Expenses</b>	<b>80,700</b>	89,010	(8,310)
<b>Operating (Surplus) Deficit</b>	<b>80,700</b>	89,010	(8,310)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>80,700</b>	89,010	(8,310)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$20,900</b>	\$20,900	\$0
Contracted and General Services	<b>16,800</b>	16,800	0
Fleet Expenses	<b>24,720</b>	23,320	1,400
Maintenance Materials and Supplies	<b>22,180</b>	27,390	(5,210)
Insurance	<b>2,600</b>	2,800	(200)
<b>Total Expenses</b>	<b>87,200</b>	91,210	(4,010)
<b>Operating (Surplus) Deficit</b>	<b>87,200</b>	91,210	(4,010)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>87,200</b>	91,210	(4,010)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: KINSMEN WATER PARK**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$244,460)</b>	(\$120,620)	(\$123,840)
<b>Total Revenues</b>	<b>(244,460)</b>	(120,620)	(123,840)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>298,680</b>	131,030	167,650
Contracted and General Services	<b>0</b>	8,650	(8,650)
Financial Charges	<b>3,290</b>	1,790	1,500
Utilities	<b>42,340</b>	51,920	(9,580)
Fleet Expenses	<b>120</b>	110	10
Maintenance Materials and Supplies	<b>69,120</b>	46,190	22,930
Insurance	<b>1,610</b>	1,700	(90)
<b>Total Expenses</b>	<b>415,160</b>	241,390	173,770
<b>Operating (Surplus) Deficit</b>	<b>170,700</b>	120,770	49,930
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>170,700</b>	120,770	49,930





	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$22,980</b>	\$22,980	\$0
Contracted and General Services	<b>77,080</b>	81,270	(4,190)
Grants and Donations	<b>2,000</b>	2,000	0
Utilities	<b>39,400</b>	42,500	(3,100)
Fleet Expenses	<b>5,620</b>	5,300	320
Maintenance Materials and Supplies	<b>34,750</b>	30,200	4,550
Insurance	<b>8,890</b>	9,470	(580)
<b>Total Expenses</b>	<b>190,720</b>	193,720	(3,000)
<b>Operating (Surplus) Deficit</b>	<b>190,720</b>	193,720	(3,000)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>190,720</b>	193,720	(3,000)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: MARGO FOURNIER CENTRE**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$46,970)	(\$46,770)	(\$200)
Operating Grants and Donations	0	(32,500)	32,500
<b>Total Revenues</b>	<b>(46,970)</b>	<b>(79,270)</b>	<b>32,300</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	104,990	81,380	23,610
Contracted and General Services	51,650	73,350	(21,700)
Financial Charges	1,000	2,300	(1,300)
Utilities	39,950	40,250	(300)
Maintenance Materials and Supplies	19,120	58,910	(39,790)
Insurance	9,530	10,180	(650)
<b>Total Expenses</b>	<b>226,240</b>	<b>266,370</b>	<b>(40,130)</b>
<b>Operating (Surplus) Deficit</b>	<b>179,270</b>	<b>187,100</b>	<b>(7,830)</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>179,270</b>	<b>187,100</b>	<b>(7,830)</b>



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$114,160</b>	\$117,950	(\$3,790)
Contracted and General Services	<b>600</b>	960	(360)
Utilities	<b>18,480</b>	18,980	(500)
Maintenance Materials and Supplies	<b>8,080</b>	6,910	1,170
Insurance	<b>3,410</b>	3,470	(60)
<b>Total Expenses</b>	<b>144,730</b>	148,270	(3,540)
<b>Operating (Surplus) Deficit</b>	<b>144,730</b>	148,270	(3,540)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
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<b>TOTAL (SURPLUS) DEFICIT</b>	<b>144,730</b>	148,270	(3,540)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: OTHER FACILITIES - FACILITIES MAINTENANCE**



	<b>2018</b>	2017	(Favourable) Unfavourable
	<b>Budget</b>	Budget	Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$121,460</b>	\$119,000	\$2,460
Contracted and General Services	<b>0</b>	640	(640)
Maintenance Materials and Supplies	<b>311,490</b>	315,870	(4,380)
Insurance	<b>0</b>	1,620	(1,620)
Total Expenses	<b>432,950</b>	437,130	(4,180)
Operating (Surplus) Deficit	<b>432,950</b>	437,130	(4,180)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>432,950</b>	437,130	(4,180)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: PARKS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$18,480)</b>	(\$17,500)	(\$980)
<b>Total Revenues</b>	<b>(18,480)</b>	(17,500)	(980)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>818,020</b>	862,900	(44,880)
Contracted and General Services	<b>32,360</b>	32,360	0
Utilities	<b>9,920</b>	10,120	(200)
Fleet Expenses	<b>429,810</b>	413,140	16,670
Maintenance Materials and Supplies	<b>93,830</b>	96,100	(2,270)
Insurance	<b>15,440</b>	13,470	1,970
<b>Total Expenses</b>	<b>1,399,380</b>	1,428,090	(28,710)
<b>Operating (Surplus) Deficit</b>	<b>1,380,900</b>	1,410,590	(29,690)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>1,380,900</b>	1,410,590	(29,690)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: PLAYGROUNDS AND PLAYSTRUCTURES AND PLAYFIELDS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$14,200)</b>	(\$10,600)	(\$3,600)
Operating Grants and Donations	<b>(20,000)</b>	(20,000)	0
Sundry	<b>(32,500)</b>	(28,000)	(4,500)
<b>Total Revenues</b>	<b>(66,700)</b>	(58,600)	(8,100)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>168,160</b>	166,620	1,540
Contracted and General Services	<b>0</b>	250	(250)
Grants and Donations	<b>6,500</b>	4,500	2,000
Utilities	<b>3,800</b>	3,600	200
Fleet Expenses	<b>6,850</b>	6,460	390
Maintenance Materials and Supplies	<b>65,190</b>	68,560	(3,370)
Insurance	<b>70</b>	70	0
<b>Total Expenses</b>	<b>250,570</b>	250,060	510
<b>Operating (Surplus) Deficit</b>	<b>183,870</b>	191,460	(7,590)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>183,870</b>	191,460	(7,590)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$137,960)	(\$136,900)	(\$1,060)
Operating Grants and Donations	(401,490)	(323,750)	(77,740)
Sundry	(48,750)	(116,250)	67,500
<b>Total Revenues</b>	<b>(588,200)</b>	(576,900)	(11,300)
<b>EXPENSES</b>			
Salaries Wages and Benefits	137,410	127,620	9,790
Contracted and General Services	6,850	5,850	1,000
Financial Charges	400	0	400
Utilities	19,630	24,130	(4,500)
Fleet Expenses	28,800	27,170	1,630
Maintenance Materials and Supplies	52,500	44,470	8,030
Insurance	7,430	4,550	2,880
<b>Total Expenses</b>	<b>253,020</b>	233,790	19,230
<b>Operating (Surplus) Deficit</b>	<b>(335,180)</b>	(343,110)	7,930
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(335,180)</b>	(343,110)	7,930

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: RECREATION**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	(\$10,000)	(\$10,000)	\$0
<b>Total Revenues</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>
<b>EXPENSES</b>			
Salaries Wages and Benefits	561,710	537,360	24,350
Contracted and General Services	11,050	6,000	5,050
Fleet Expenses	7,620	7,190	430
Maintenance Materials and Supplies	76,740	101,840	(25,100)
Insurance	290	0	290
<b>Total Expenses</b>	<b>657,410</b>	<b>652,390</b>	<b>5,020</b>
<b>Operating (Surplus) Deficit</b>	<b>647,410</b>	<b>642,390</b>	<b>5,020</b>
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>647,410</b>	<b>642,390</b>	<b>5,020</b>



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: SASKATCHEWAN LOTTERIES PROGRAM**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Operating Grants and Donations	<b>(\$139,800)</b>	(\$139,800)	\$0
<b>Total Revenues</b>	<b>(139,800)</b>	(139,800)	0
<b>EXPENSES</b>			
Grants and Donations	<b>139,800</b>	139,800	0
<b>Total Expenses</b>	<b>139,800</b>	139,800	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$13,220</b>	\$13,220	\$0
Contracted and General Services	<b>11,110</b>	13,000	(1,890)
Utilities	<b>2,820</b>	2,620	200
Maintenance Materials and Supplies	<b>6,050</b>	3,050	3,000
<b>Total Expenses</b>	<b>33,200</b>	31,890	1,310
<b>Operating (Surplus) Deficit</b>	<b>33,200</b>	31,890	1,310
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>33,200</b>	31,890	1,310



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$232,930)</b>	(\$204,080)	(\$28,850)
Operating Grants and Donations	<b>0</b>	(2,500)	2,500
Sundry	<b>(3,430)</b>	(3,400)	(30)
<b>Total Revenues</b>	<b>(236,360)</b>	(209,980)	(26,380)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>200,250</b>	200,800	(550)
Contracted and General Services	<b>3,100</b>	3,800	(700)
Financial Charges	<b>4,500</b>	3,010	1,490
Utilities	<b>76,760</b>	73,560	3,200
Fleet Expenses	<b>17,300</b>	16,320	980
Maintenance Materials and Supplies	<b>42,920</b>	47,300	(4,380)
Insurance	<b>3,380</b>	3,580	(200)
<b>Total Expenses</b>	<b>348,210</b>	348,370	(160)
<b>Operating (Surplus) Deficit</b>	<b>111,850</b>	138,390	(26,540)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>111,850</b>	138,390	(26,540)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: COMMUNITY SERVICES**  
**FUNCTIONAL AREA: TOURIST INFORMATION CENTRE**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	(\$5,500)	(\$5,500)	\$0
<b>Total Revenues</b>	<b>(5,500)</b>	(5,500)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	5,170	5,170	0
Contracted and General Services	6,120	120	6,000
Utilities	8,270	8,070	200
Maintenance Materials and Supplies	5,260	5,260	0
Insurance	90	80	10
<b>Total Expenses</b>	<b>24,910</b>	18,700	6,210
<b>Operating (Surplus) Deficit</b>	<b>19,410</b>	13,200	6,210
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>19,410</b>	13,200	6,210

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: PUBLIC WORKS ADMINISTRATION**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	(\$20,000)	(\$20,000)	\$0
<b>Total Revenues</b>	<b>(20,000)</b>	(20,000)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	738,770	776,950	(38,180)
Contracted and General Services	0	8,260	(8,260)
Fleet Expenses	35,130	26,460	8,670
Maintenance Materials and Supplies	139,240	141,880	(2,640)
Insurance	2,410	2,020	390
<b>Total Expenses</b>	<b>915,550</b>	955,570	(40,020)
<b>Operating (Surplus) Deficit</b>	<b>895,550</b>	935,570	(40,020)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>895,550</b>	935,570	(40,020)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$130,240</b>	\$141,060	(\$10,820)
Contracted and General Services	<b>18,840</b>	18,840	0
Utilities	<b>84,960</b>	84,060	900
Fleet Expenses	<b>32,580</b>	30,740	1,840
Maintenance Materials and Supplies	<b>(177,910)</b>	(178,840)	930
Insurance	<b>8,630</b>	8,470	160
<b>Total Expenses</b>	<b>97,340</b>	104,330	(6,990)
<b>Operating (Surplus) Deficit</b>	<b>97,340</b>	104,330	(6,990)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>97,340</b>	104,330	(6,990)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$21,340</b>	\$21,340	\$0
Contracted and General Services	<b>21,340</b>	18,840	2,500
Utilities	<b>86,060</b>	97,160	(11,100)
Fleet Expenses	<b>1,060</b>	1,000	60
Maintenance Materials and Supplies	<b>(97,530)</b>	(100,930)	3,400
Insurance	<b>5,590</b>	6,180	(590)
<b>Total Expenses</b>	<b>37,860</b>	43,590	(5,730)
<b>Operating (Surplus) Deficit</b>	<b>37,860</b>	43,590	(5,730)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>37,860</b>	43,590	(5,730)



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
<hr/>			
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
Capital Revenues	(\$10,000)	(\$10,000)	\$0
Capital and Interfund Transactions	(10,000)	(10,000)	0
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: BACKLANES MAINTENANCE**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$43,240</b>	\$22,520	\$20,720
Fleet Expenses	<b>46,720</b>	28,620	18,100
Maintenance Materials and Supplies	<b>27,700</b>	16,700	11,000
Total Expenses	<b>117,660</b>	67,840	49,820
Operating (Surplus) Deficit	<b>117,660</b>	67,840	49,820
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>117,660</b>	67,840	49,820



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$25,650</b>	\$32,810	(\$7,160)
Contracted and General Services	<b>154,240</b>	154,240	0
Fleet Expenses	<b>6,900</b>	6,510	390
Maintenance Materials and Supplies	<b>23,000</b>	18,000	5,000
<b>Total Expenses</b>	<b>209,790</b>	211,560	(1,770)
<b>Operating (Surplus) Deficit</b>	<b>209,790</b>	211,560	(1,770)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>209,790</b>	211,560	(1,770)



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$40,620</b>	\$40,620	\$0
Fleet Expenses	<b>42,400</b>	40,000	2,400
Maintenance Materials and Supplies	<b>10,250</b>	5,250	5,000
Total Expenses	<b>93,270</b>	85,870	7,400
Operating (Surplus) Deficit	<b>93,270</b>	85,870	7,400
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>93,270</b>	85,870	7,400



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$354,950</b>	\$362,120	(\$7,170)
Fleet Expenses	<b>246,230</b>	232,300	13,930
Maintenance Materials and Supplies	<b>180,300</b>	175,300	5,000
<hr/>			
Total Expenses	<b>781,480</b>	769,720	11,760
<hr/>			
Operating (Surplus) Deficit	<b>781,480</b>	769,720	11,760
<hr/>			
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
TOTAL (SURPLUS) DEFICIT	<b>781,480</b>	769,720	11,760
<hr/>			



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Utilities	<b>\$919,300</b>	\$876,400	\$42,900
Total Expenses	<b>919,300</b>	876,400	42,900
Operating (Surplus) Deficit	<b>919,300</b>	876,400	42,900
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>919,300</b>	876,400	42,900

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: STREETS AND ROADS**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
Operating Grants and Donations	<b>(\$344,200)</b>	(\$344,200)	\$0
<b>Total Revenues</b>	<b>(344,200)</b>	(344,200)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>420,630</b>	416,320	4,310
Contracted and General Services	<b>175,300</b>	180,300	(5,000)
Utilities	<b>1,100</b>	1,000	100
Fleet Expenses	<b>217,920</b>	205,580	12,340
Maintenance Materials and Supplies	<b>133,270</b>	149,500	(16,230)
<b>Total Expenses</b>	<b>948,220</b>	952,700	(4,480)
<b>Operating (Surplus) Deficit</b>	<b>604,020</b>	608,500	(4,480)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>604,020</b>	608,500	(4,480)

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: STREET SWEEPING**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$148,560</b>	\$148,560	\$0
Fleet Expenses	<b>129,850</b>	119,670	10,180
Maintenance Materials and Supplies	<b>(135,710)</b>	(155,820)	20,110
Total Expenses	<b>142,700</b>	112,410	30,290
Operating (Surplus) Deficit	<b>142,700</b>	112,410	30,290
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>142,700</b>	112,410	30,290

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: PARKING LOTS**



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
User Charges and Fees	( <b>\$90,650</b> )	(\$60,650)	(\$30,000)
<b>Total Revenues</b>	<b>(90,650)</b>	(60,650)	(30,000)
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>750</b>	750	0
Contracted and General Services	<b>340</b>	340	0
Utilities	<b>4,300</b>	4,100	200
Fleet Expenses	<b>190</b>	180	10
Maintenance Materials and Supplies	<b>610</b>	310	300
<b>Total Expenses</b>	<b>6,190</b>	5,680	510
<b>Operating (Surplus) Deficit</b>	<b>(84,460)</b>	(54,970)	(29,490)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>(84,460)</b>	(54,970)	(29,490)



**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: TRAFFIC COUNTS AND LANE MARKINGS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$89,870</b>	\$72,200	\$17,670
Contracted and General Services	<b>38,950</b>	82,000	(43,050)
Fleet Expenses	<b>5,300</b>	5,000	300
Maintenance Materials and Supplies	<b>41,800</b>	42,800	(1,000)
<b>Total Expenses</b>	<b>175,920</b>	202,000	(26,080)
<b>Operating (Surplus) Deficit</b>	<b>175,920</b>	202,000	(26,080)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>175,920</b>	202,000	(26,080)



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>\$85,150</b>	\$85,150	\$0
Utilities	<b>31,000</b>	29,300	1,700
Fleet Expenses	<b>34,390</b>	32,440	1,950
Maintenance Materials and Supplies	<b>133,480</b>	131,310	2,170
<b>Total Expenses</b>	<b>284,020</b>	278,200	5,820
<b>Operating (Surplus) Deficit</b>	<b>284,020</b>	278,200	5,820
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>284,020</b>	278,200	5,820

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: TRAFFIC SIGNS**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	( <b>\$14,500</b> )	(\$14,500)	\$0
<b>Total Revenues</b>	<b>(14,500)</b>	(14,500)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>179,200</b>	179,200	0
Contracted and General Services	<b>0</b>	370	(370)
Utilities	<b>2,400</b>	2,400	0
Fleet Expenses	<b>35,580</b>	33,570	2,010
Maintenance Materials and Supplies	<b>48,440</b>	47,840	600
Insurance	<b>810</b>	870	(60)
<b>Total Expenses</b>	<b>266,430</b>	264,250	2,180
<b>Operating (Surplus) Deficit</b>	<b>251,930</b>	249,750	2,180
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>251,930</b>	249,750	2,180

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: PUBLIC WORKS**  
**FUNCTIONAL AREA: CITY PUBLIC TRANSIT**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$602,600)</b>	(\$618,000)	\$15,400
Operating Grants and Donations	<b>(180,000)</b>	(180,000)	0
<b>Total Revenues</b>	<b>(782,600)</b>	(798,000)	15,400
<b>EXPENSES</b>			
Contracted and General Services	<b>1,209,210</b>	1,410,000	(200,790)
Interest on Long Term Debt	<b>85,790</b>	0	85,790
Fleet Expenses	<b>208,300</b>	0	208,300
Maintenance Materials and Supplies	<b>19,600</b>	22,400	(2,800)
<b>Total Expenses</b>	<b>1,522,900</b>	1,432,400	90,500
<b>Operating (Surplus) Deficit</b>	<b>740,300</b>	634,400	105,900
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>740,300</b>	634,400	105,900

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: POLICE SERVICES**  
**FUNCTIONAL AREA: POLICE SERVICES DEPARTMENT**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	(\$1,002,440)	(\$1,035,690)	\$33,250
Operating Grants and Donations	(3,062,840)	(3,010,660)	(52,180)
<b>Total Revenues</b>	<b>(4,065,280)</b>	(4,046,350)	(18,930)
<b>EXPENSES</b>			
Salaries Wages and Benefits	17,749,380	17,476,070	273,310
Contracted and General Services	283,500	282,000	1,500
Financial Charges	500	500	0
Utilities	124,260	126,560	(2,300)
Interest on Long Term Debt	2,670	5,600	(2,930)
Fleet Expenses	670,560	638,630	31,930
Maintenance Materials and Supplies	1,418,440	1,380,590	37,850
Insurance	17,360	15,840	1,520
<b>Total Expenses</b>	<b>20,266,670</b>	19,925,790	340,880
<b>Operating (Surplus) Deficit</b>	<b>16,201,390</b>	15,879,440	321,950
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>16,201,390</b>	15,879,440	321,950

**CITY OF PRINCE ALBERT**

GENERAL FUND

DEPARTMENT: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT

FUNCTIONAL AREA: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
Taxation	(\$78,000)	\$0	(\$78,000)
Operating Grants and Donations	(3,360)	0	(3,360)
<b>Total Revenues</b>	<b>(81,360)</b>	0	(81,360)
<b>EXPENSES</b>			
Salaries Wages and Benefits	56,800	0	56,800
Contracted and General Services	2,870	0	2,870
Grants and Donations	54,150	0	54,150
Utilities	1,070	0	1,070
Maintenance Materials and Supplies	18,470	0	18,470
<b>Total Expenses</b>	<b>133,360</b>	0	133,360
<b>Operating (Surplus) Deficit</b>	<b>52,000</b>	0	52,000
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>52,000</b>	0	52,000



	<b>2018</b>	2017	(Favourable) Unfavourable Change
	<b>Budget</b>	Budget	
<b>REVENUES</b>			
<b>EXPENSES</b>			
Contracted and General Services	<b>\$10,000</b>	\$37,360	(\$27,360)
Total Expenses	<b>10,000</b>	37,360	(27,360)
Operating (Surplus) Deficit	<b>10,000</b>	37,360	(27,360)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>10,000</b>	37,360	(27,360)



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$90,930</b>	\$140,930	(\$50,000)
Total Expenses	<b>90,930</b>	140,930	(50,000)
Operating (Surplus) Deficit	<b>90,930</b>	140,930	(50,000)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>90,930</b>	140,930	(50,000)





	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$25,000</b>	\$25,000	\$0
Total Expenses	<b>25,000</b>	25,000	0
Operating (Surplus) Deficit	<b>25,000</b>	25,000	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>25,000</b>	25,000	0



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Contracted and General Services	<b>\$229,000</b>	\$228,990	\$10
Total Expenses	<b>229,000</b>	228,990	10
Operating (Surplus) Deficit	<b>229,000</b>	228,990	10
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>229,000</b>	228,990	10



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<hr/>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$69,120</b>	\$69,120	\$0
Total Expenses	<b>69,120</b>	69,120	0
Operating (Surplus) Deficit	<b>69,120</b>	69,120	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<hr/>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>69,120</b>	69,120	0

**CITY OF PRINCE ALBERT**  
**GENERAL FUND**  
**DEPARTMENT: EXTERNAL AGENCIES**  
**FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SPECIAL NEEDS TRANSPORTATION**



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Contracted and General Services	<b>\$521,040</b>	\$521,040	\$0
Grants and Donations	<b>98,040</b>	92,490	5,550
Total Expenses	<b>619,080</b>	613,530	5,550
Operating (Surplus) Deficit	<b>619,080</b>	613,530	5,550
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
TOTAL (SURPLUS) DEFICIT	<b>619,080</b>	613,530	5,550



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$100</b>	\$100	\$0
Total Expenses	<b>100</b>	100	0
Operating (Surplus) Deficit	<b>100</b>	100	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>100</b>	100	0



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$1,988,860</b>	\$1,969,950	\$18,910
Total Expenses	<b>1,988,860</b>	1,969,950	18,910
Operating (Surplus) Deficit	<b>1,988,860</b>	1,969,950	18,910
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>1,988,860</b>	1,969,950	18,910



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$58,000</b>	\$12,000	\$46,000
Total Expenses	<b>58,000</b>	12,000	46,000
Operating (Surplus) Deficit	<b>58,000</b>	12,000	46,000
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>58,000</b>	12,000	46,000



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$67,030</b>	\$67,030	\$0
Total Expenses	<b>67,030</b>	67,030	0
Operating (Surplus) Deficit	<b>67,030</b>	67,030	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>67,030</b>	67,030	0





	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$43,600</b>	\$44,910	(\$1,310)
Total Expenses	<b>43,600</b>	44,910	(1,310)
Operating (Surplus) Deficit	<b>43,600</b>	44,910	(1,310)
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>43,600</b>	44,910	(1,310)



	<b>2018 Budget</b>	2017 Budget	(Favourable) Unfavourable Change
<b>REVENUES</b>			
<b>EXPENSES</b>			
Grants and Donations	<b>\$75,000</b>	\$75,000	\$0
Total Expenses	<b>75,000</b>	75,000	0
Operating (Surplus) Deficit	<b>75,000</b>	75,000	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			
<b>TOTAL (SURPLUS) DEFICIT</b>	<b>75,000</b>	75,000	0



	<b>2018</b>	2017	(Favourable)
	<b>Budget</b>	Budget	Unfavourable
			Change
<b>REVENUES</b>			
User Charges and Fees	<b>(\$4,393,910)</b>	(\$4,393,910)	\$0
<b>Total Revenues</b>	<b>(4,393,910)</b>	(4,393,910)	0
<b>EXPENSES</b>			
Salaries Wages and Benefits	<b>3,623,940</b>	3,623,940	0
Contracted and General Services	<b>7,910</b>	7,910	0
Maintenance Materials and Supplies	<b>762,060</b>	762,060	0
<b>Total Expenses</b>	<b>4,393,910</b>	4,393,910	0
<b>CAPITAL AND INTERFUND TRANSACTIONS</b>			



2018 CAPITAL BUDGET

FINANCIAL SERVICES				
C-01	Payroll System Upgrade	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Upgrade of the City's payroll and scheduling systems.</p> <p><b>Purpose:</b> The payroll system will track time and provide online staff scheduling abilities to staff, with the actual payroll processing for deductions to be completed by the City's existing software system. The benefits of a new online payroll system are:</p> <ul style="list-style-type: none"> <li>- An estimated 40 to 50 hours of managers and supervisors time is wasted per day due to the requirement that they need to come to City Hall daily to drop off time cards. In addition to time, fleet costs are incurred when management has to drive to City Hall.</li> <li>- Tracking actual employee time spent versus relying on manually inputted time cards will improve accuracy in the payroll system and drive down costs.</li> <li>- All operational areas within the City, including Police are anticipated to use the payroll system.</li> </ul>	125,000		
C-02	<b>Parking Ticket Handheld Replacement</b>	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> The current parking ticket handheld readers require replacement as they are at the end of their useful life.</p> <p><b>Purpose:</b> Parking handhelds are at the end of their useful life, with multiple issues experienced in 2017. The estimated cost of the replacement is based on a quote received from the current vendor.</p>	15,000		
C-03	<b>City IT Computer Replacement Program</b>	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Annual Computer Replacement Program.</p> <p><b>Purpose:</b> The IT Department follows a replacement schedule to replace computer workstations. For 2013 - 2017, approximately 50 workstations per year will be purchased. For 2018, \$25,000 has been budgeted for computer replacements.</p> <p>Workstations break-down with age and usage. The City has been successfully using a workstation replacement program for several years to update and replace workstations for employees. Due to PSAB Accounting changes which took effect starting in 2009, these workstations are now considered an asset and therefore must be recorded and depreciated.</p> <p><b>Funding Source:</b> IT Reserve</p>		25,000	



2018 CAPITAL BUDGET

C-04	City Photocopier Replacement Program	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Annual Photocopier Replacement Program.</p> <p><b>Purpose:</b> For reliability, cost savings and new feature availabilities, photocopiers should be replaced shortly after their 5 year contracts have expired. The contracts cover all toner, maintenance, break/fix, etc. during the term. Once the term is over, vendors typically move to time and materials which dramatically increase the cost effectiveness of these devices. Reliability, productivity and the lack of new features become issues with the older models.</p> <p><b>Funding Source:</b> IT Reserve</p>		15,000	
C-05	Backup Storage	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> QNAP Storage.</p> <p><b>Purpose:</b> The IT department uses 6 QNAP storage devices each holding an array of hard drives for backup storage (Note: backup storage is different from the online, working storage delivered by the Nimble arrays purchased with the new servers.) The devices themselves have a 5 year life expectancy. The hard drives may be replaced one at a time if failures occur within the 5 year span. Backup storage has to be increased to match the data growth and data retention requirements. If storage limits are reached due to data growth all drives for a particular QNAP may be replaced with larger units.</p> <p><b>Funding Source:</b> IT Reserve</p>		4,000	
C-06	MS Office and MS Windows	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Upgrade to Windows/Upgrade to Microsoft Office.</p> <p><b>Purpose:</b> IT will upgrade Microsoft Windows and Microsoft Office at the same time on an approximate 5 year cycle. This allocation will cover the cost.</p> <p><b>Funding Source:</b> IT Reserve</p>		21,500	
C-07	iPads and Surfaces	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Mobile Devices.</p> <p><b>Purpose:</b> iPads for Councilors and Surface machines for Directors.</p> <p><b>Funding Source:</b> IT Reserve</p>		5,100	



2018 CAPITAL BUDGET

C-08	Server Replacement	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Server and networking Replacement Plan.</p> <p><b>Purpose:</b> IT Computer Replacement per IT Financial Plan report.</p> <p><b>Funding Source:</b> IT Reserve</p>		50,000	
C-09	Network	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Network Switches.</p> <p><b>Purpose:</b> Network switches are replaced yearly within a 5 year cycle at the rate of 3 per year.</p> <p><b>Funding Source:</b> IT Reserve</p>		16,000	
<b>FINANCIAL SERVICES TOTAL</b>		<b>140,000</b>	<b>136,600</b>	<b>-</b>

COMMUNITY SERVICES				
C-10	Art Hauser Centre - Electric Ice Edger	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Replacement of Ice Edgers.</p> <p><b>Purpose:</b> The 2 current ice edgers have surpassed their life-cycle. Purchasing a new electric ice edger would reduce the staff time required for shaving the ice and installing/removing logos. It would also be much safer because it is electric and does not produce carbon monoxide like the current ones do.</p> <p><b>Funding Source:</b> Arenas Improvement Reserve</p>		7,000	
C-11	Lakeland Ford Park Fencing Improvements	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Administration has developed a Sponsorship Plan for Lakeland Ford Park. \$32,500 is currently received each year in sponsorship revenue to be re-invested at the park as per the Sponsorship Plan and the Naming Rights &amp; Sponsorship Policy.</p> <p><b>Purpose:</b> The next improvement item prioritized at Lakeland Ford Park is the fencing improvements.</p> <p><b>Funding Source:</b> Prince Albert Slo-Pitch League Reserve</p>		32,500	



2018 CAPITAL BUDGET

C-12	EA Rawlinson Centre Website & On-line Sales Software	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Administration is proposing an upgrade to the website and on-line sales software at the EA Rawlinson Centre in 2018.</p> <p><b>Purpose:</b> 32% of the ticket sales revenue is currently generated through on-line sales. Issues have been experienced by our customers when purchasing on-line. Other comparable centres generate approximately 50% of their ticket sales through on-line purchases. This represents an area of improvement.</p> <p>The overall customer experience is also impacted by our website presence. Administration is proposing that the website is upgraded as well in 2018.</p> <p><b>Funding Source:</b> EA Rawlinson Facility Fee Reserve</p>		55,000	
C-13	Prime Ministers Park Upgrades	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Miscellaneous upgrades to Prime Ministers Park.</p> <p><b>Purpose:</b> The following upgrades are requested at Prime Ministers Park prior to hosting the 2018 Provincial Track Meet and 2018 Junior Men's World Softball Championships.</p> <p>Kinsmen Field - Backstop Replacement - \$10,000                      Rotary Field - Equipment Storage Container - \$3,500                      Painting of Bleachers and Dugouts - \$5,500                      Harry Jerome Track - Line Painting - \$10,000                      Harry Jerome Track Repairs - \$13,500</p> <p>The funding would come from the Prime Minister's Park Improvement Reserve. Sask Rivers would be responsible for 50% of the Harry Jerome Track requirements as per the joint-use agreement.</p> <p><b>Funding Source:</b> Prime Minister's Park Improvement Reserve</p>		42,500	
C-14	Golf Course Tee Box Reconstruction	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Cooke Municipal Golf Course celebrated its 100th Anniversary in 2009. The Homecoming Committee hosted many events during 2009 in celebration. The surplus was donated to the Golf Course for the reconstruction of the tee boxes on holes 11, 17 and 18. This donation was placed in the Golf Course Improvement Reserve and will fund this project.</p> <p><b>Purpose:</b> The project is ready to proceed in 2018 while the Irrigation Replacement &amp; Pond Expansion project is underway.</p> <p><b>Funding Source:</b> Golf Course Improvement Reserve</p>		65,000	



2018 CAPITAL BUDGET

C-15	<b>Golf Course 5th Tee Box Reconstruction</b>	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Cooke Municipal Golf Course celebrated its 100th Anniversary in 2009. The Homecoming Committee hosted many events during 2009 in celebration. The surplus was donated to the Golf Course for the reconstruction of the tee boxes on holes 11, 17 and 18. This donation was placed in the Golf Course Improvement Reserve and will fund this project.</p> <p><b>Purpose:</b> Funding is to allow for increasing the elevation of the existing 5th green. The south end of the green and approach area into the green is too low making it impossible for surface water to run off. The increased elevation will allow the water to run off into the irrigation pond and in turn the water will be reused as it will be pumped back onto the course through the irrigation system.</p> <p>The reconstruction will occur in the existing green site's location. The required equipment will already be on site as part of the Irrigation &amp; Pond Expansion Project which leads to a reduced budget of \$45,000 in comparison to the additional equipment costs if we were to bring in the required equipment specifically for this project alone.</p> <p><b>Funding Source:</b> Golf Course Improvement Reserve</p>		45,000	
C-16	<b>Reconstruction of Park Pathways</b>	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Reconstruction of park pathways.</p> <p><b>Purpose:</b> A listing of park pathways requiring reconstruction in 2018 will be identified at the conclusion of the prior year. Administration will determine the priority of work to be completed and will proceed based on available budgetary funding.</p>	50,000		
C-17	<b>Roofing Replacement Projects - 2018</b>	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> The confirmed projects will be identified with the 2018 Capital Budget preparation.</p> <p><b>Purpose:</b> The City has an inventory of roof conditions. Each of the roof sections across the City's buildings have been examined and a long-term replacement plan established. For 2018, a placeholder of \$200,000 has been allocated for roof repairs.</p>	200,000		





2018 CAPITAL BUDGET

C-18	City Hall - Variable Frequency Drive	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Install a VFD on the main supply fan motor at City Hall.</p> <p><b>Purpose:</b> The main supply fan motor draws 294kw of power every morning at start up. Installing a VFD will reduce that power surge as it ramps the motor up slowly and adjusts its speed on demand. The installation of a VFD will provide power savings.</p>	17,000		
C-19	Fire Hall - Replace Lighting to LED	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> To replace the T12 lighting to LED.</p> <p><b>Purpose:</b> The Fire Hall is still running T12 lighting. This is very inefficient lighting and replacement components are getting harder to find. Community Services is recommending replacing the lighting to LED. As this is a 24 hour 7 day a week operation, the yearly savings on the lighting is estimated at \$6200. This will pay off the lighting portion of this project in just over 3 years.</p>	20,000		
C-20	Municipal Service Centre - Replace Lighting in shop area to LED	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Replace the low sodium halogen lights with LED in the shop areas.</p> <p><b>Purpose:</b> The shop lighting is a combination of low sodium halogen bulbs and fluorescent fixtures. The halogens are difficult to get to when replacing bulbs or ballasts. Replacing these fixtures to LED will save the City an estimated \$11,250 per year paying this project off in approximately 8 years. Parts for the relays for the lights are obsolete, this project was deferred by council until 2018. There are now more issues with the lights and soon employees will not be able to work in certain bays due to these issues.</p>	90,000		
<b>COMMUNITY SERVICES TOTAL</b>		<b>377,000</b>	<b>247,000</b>	<b>-</b>



2018 CAPITAL BUDGET

FIRE & EMERGENCY SERVICES				
C-21	15th St Median Lights - Fire Department	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Requesting approval for the installation of dual davit arms to the existing medial pole in front of the Fire Hall.</p> <p><b>Purpose:</b> The Fire Department continues to experience challenges when exiting the Fire Hall onto 15th St E. or upon returning. The single pole light signal located in the median between Central Ave and 1st Ave. E. is not sufficient to provide adequate signaling / warning to motorists that large fire department apparatus require east / west access to the street for response purposes.</p> <p>A staff report was submitted a few years ago with a \$15,000 ask for this project; this request was denied. It is felt that this project is still achievable for this amount and is a safety related issue.</p>	15,000		
<b>FIRE &amp; EMERGENCY SERVICES TOTAL</b>		<b>15,000</b>	-	-

PUBLIC WORKS				
C-22	Sidewalk Rehabilitation Program	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Rehabilitation of concrete sidewalks throughout the city.</p> <p><b>Purpose:</b> Replacement and rehabilitation of concrete sidewalks. A Condition Survey was conducted in 2016 identifying a program that will better focus maintenance in this area. It has been identified that spending in this area must be increased to meet the target of replacing more sidewalk. It costs \$100,000 per city block to replace curb, gutter and sidewalks on both sides of a street.</p>	300,000		
C-23	Roadways Recapping Program	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Asphalt Milling, Recapping and Whitetopping Program.</p> <p><b>Purpose:</b> This project is based on the results obtained from the Pavement Management System compiled in 2005 and is updated yearly, which indicates that approximately \$4.1 million per year is required to keep the pavement condition index constant. This does not address the current backlog estimated at \$27 million.</p>	4,100,800		



2018 CAPITAL BUDGET

C-24	Drafting Plotter	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Replacement of the high production drafting plotter in Public Works.</p> <p><b>Purpose:</b> The plotter in the drafting division was purchased in 2012 (5 years old) and is at the end of its service life. This is the only plotter the City has. With this high-capacity machine, the City produces a wide selection of large-size full color maps, construction figures, contract drawings, records, and air photos. Materials produced with the plotter are regularly used by the Public Works, Community Services, and Planning Departments. If a plotter breakdown occurs, there would be substantial disruption to the City. Large-sheet printed materials would need to be obtained from the private sector, at an expensive per copy charge. If the equipment failure occurred at a critical time, such as during an election (when many supporting maps are created), impact would be even worse. This project will replace the existing unit with a new modern equivalent.</p>	12,000		
C-25	Parking Lot Rehabilitation Program	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Five Year rehabilitation of City owned parking lots.</p> <p><b>Purpose:</b> Parking lots with the poorest Pavement Quality Index and high level of use will receive rehabilitation work first. The intent is that in the future, all City owned parking lots will be examined and funds allocated based on technical merit.</p> <p>Parking lots included are; 8th St East (1Ave-2Ave), 14th St East (Central-1Ave north lot), 12St East (Library), 9th St East (Central-1Ave), 12St East (Central-1Ave), 12St West (Central -1Ave), 15th St (Bishop Mclean), 13th St East (Central-1Ave), 10St East (City Hall), River St East (Museum), 14St East (Central-1Ave south lot).</p>	180,000		



2018 CAPITAL BUDGET

C-26	Art Hauser South Parking Lot	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Reconstruction of the Parking Lot back to asphalt.</p> <p><b>Purpose:</b> The Art Hauser South Parking Lot (300 stalls) has complete substructure failure. For years now it is unusable after a rain or in the spring reducing the available parking for events at the stadium by more than half. (Art Hauser has 560 stalls plus Carlton has 455 stalls). The lot is beyond repair and subbase must be reconstructed before a new asphalt surface can be paved. In 2018 the City of Prince Albert will be hosting the World Junior Fastball Championships at Prime Ministers Park. The South Parking Lot will be needed (rain or shine) for this major event and it is imperative that it is paved before this event.</p> <p>The project will include: excavating the area; installing two new catch basins and leads; cleaning existing catch basins and storm main; installing 6 new LED street lights, geotextile and 250mm of base gravel. Finally paving of 80mm of hot mix asphalt.</p> <p>Construction of lot in 2017 for \$430,000. Asphalt paving of lot in 2018 for \$320,000.</p>	320,000		
<b>PUBLIC WORKS TOTAL</b>		<b>4,912,800</b>	-	-

<b>LONG-TERM DEBT PRINCIPAL PAYMENTS</b>				
C-27	Long-Term Debt Repayment - Golf Course Irrigation Replacement	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Long-term debt repayment.</p> <p><b>Purpose:</b> The current Cooke Municipal Golf Course irrigation system was designed and installed in 1979 and requires replacement. PVC piping has a life expectancy of 20-25 years. City Council approved long-term debt funding for the replacement of the Irrigation System at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 20 years. The principal payment for 2018 will be funded from the Golf Course Improvement Reserve.</p> <p><b>Funding Source:</b> Golf Course Improvement Reserve</p>		57,000	



2018 CAPITAL BUDGET

C-28	Long-Term Debt Repayment - West Hill Infrastructure Improvements	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Long-term debt repayment.</p> <p><b>Purpose:</b> This represents the principal payments for the long-term loan issued in 2009. This loan was required in order to fund the construction of the West Hill Infrastructure improvements completed in 2008 and 2009. It was for 20 years and was approved by City Council (resolution # 0932) on December 15, 2008. The interest rate noted for the first four years of the loan was set at 3.01 percent. Council approved the renewal of this loan with BMO in 2013 with the interest rate fixed for 5 years at 2.83 percent.</p> <p>In August 2018, Council approved the refinancing of this loan with RBC over the remaining 10 years at an interest rate not to exceed 3.87%.</p> <p>The Land Fund is responsible for 90% of the cost of financing and the General Fund is responsible for the other 10%.</p> <p>In 2018, it is projected that the principal payment on the expiring Bank of Montreal Mortgage will be mortgage will be \$10,500 and the principal payment on the RBC Loan will be \$19,900 for a total of \$30,400.</p>	30,400		
C-29	Long-Term Debt Repayment - City Transit Buses	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Long-term debt repayment.</p> <p><b>Purpose:</b> In 2017, The City purchased seven new 35 foot transit buses, of which three were a 50/50 cost share between the City and the Federal Public Transit Infrastructure Fund. City Council approved the long-term debt funding for the new transit buses at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 10 years.</p>	227,000		
<b>LONG-TERM DEBT PRINCIPAL PAYMENTS TOTAL</b>		<b>257,400</b>	<b>57,000</b>	<b>-</b>

<b>Total Capital Requests (Excluding Police Items)</b>	5,702,200	440,600	-
<b>Police Capital</b>		250,300	
<b>Total Capital Spending by Funding Source including Police</b>	5,702,200	690,900	-
<b>Grand Total of All Capital Requests</b>		<b>6,393,100</b>	



2018 FLEET BUDGET

FIRE AND EMERGENCY SERVICES - EQUIPMENT				
FL-01	Additional Funding Required - Apparatus Replacement Project	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> This project was approved as part of the 2017 Budget for \$850,000. Upon pre-work with the only manufacturer able to meet our needs, it has become apparent that the cost will be higher than originally anticipated. Further budget approval is required to move this project forward.</p> <p><b>Purpose:</b> Engine 12 is due for replacement. It is felt that the best course of action is to cycle apparatus down into this service position and replace with a multi-functional 'quint' apparatus. This serves first and foremost as a fire engine, but also has the capacity to serve as a mid-scale aerial apparatus for additional service and a level of redundancy in the City.</p> <p>Upon investigation with the recommended supplier it was determined that due to the restrictive footprint required for this unit, it will be custom built for our particular location. This restrictive footprint eliminated every other potential supplier of this apparatus. Additional funding is required to support this custom project.</p> <p><b>Funding Source:</b> Fire Fleet Reserve</p>		300,000	
FL-02	Self-Contained Breathing Apparatus (SCBA) Replacement Program	Capital	Reserve	Externally Funded
	<p><b>Detail:</b> Replacement of SCBA's</p> <p><b>Purpose:</b> Public Sector Accounting Board standards require capital items to be capitalized on an annual basis. SCBA's are capital items that are an integral piece of equipment for firefighters. They have a limited life span. This replacement program is intended to cycle the SCBA's to ensure that this equipment does not exceed it's life cycle.</p> <p><b>Funding Source:</b> Fire Equipment Reserve</p>		30,000	
<b>FIRE AND EMERGENCY SERVICES TOTAL</b>		-	<b>330,000</b>	-

<b>Total Fleet Purchases (Excluding Police Items)</b>	-	<b>330,000</b>	-
<b>Police Fleet Purchases</b>		<b>250,000</b>	
<b>Total Fleet Purchases by Funding Source Including Police</b>	-	<b>580,000</b>	-
<b>Grand Total of Fleet Purchase Requests</b>		<b>580,000</b>	



2018 RESERVE ALLOCATIONS

**Summary of 2018 General Fund Budgeted Reserve Allocations**

Affordable Housing Reserve	\$ 42,850
Alfred Jenkins Field House Improvements Reserve	105,260
Arenas Improvements Reserve	38,530
Civic Facilities Reserve - City of PA	1,452,600
Community Services Building Reserve	15,000
Destination Marketing Levy Reserve	305,500
Downtown Improvement Reserve	40,000
Downtown Improvement Reserve - 2018 Grants	(30,000)
E.A. Rawlinson Facility Fee Reserve	21,700
E.A. Rawlinson Mechanical Equipment Reserve	10,000
Equipment and Fleet Reserve	1,300,000
Fire Equipment Reserve	300,000
Future Infrastructure Reserve	620,000
Golf Course Cart Reserve	40,000
Golf Course Equipment Reserve	80,000
Golf Course Improvements Reserve	60,350
Golf Course Improvements Reserve (Long-Term Debt Principal Payments)	(57,000)
Information Technology Reserve	141,600
Kinsmen Water Park Surcharge Reserve	20,500
Kinsmen Water Park Surcharge Reserve - Transfer from Reserve	(30,000)
PA Slo-Pitch League Reserve	32,500
PAGCC Mechanical Equipment Reserve	10,000
Pehonan Parkway Reserve	82,000
Police Capital Reserve	250,300
Police Equipment Reserve	200,000
Prime Minister's Park Improvement Reserve	5,670
Project Beach Reserve - Volleyball Courts	3,000
Project Triple Play Reserve	450,240
Public Art Capital Reserve	20,000
<b>TOTAL \$</b>	<b>5,530,600</b>