

THE CITY OF PRINCE ALBERT



GENERAL FUND - BUDGET REPORT FOR THE YEAR ENDING DECEMBER 31, 2011

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December 31, 2011 Consolidated Financial Statements

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ADMINISTRATION'S COMMENTS

For the Year Ending December 31, 2011

This document represents the City of Prince Albert, General Fund budget for 2011.

The General Fund accounts for the widest variety of City activities. The costs of policing, fire and emergency services, streets and roads, transit operations, parks, recreation, building maintenance, social development as well as the majority of administrative costs of the City are shown in this fund. Although most areas of service within the General Fund will have some revenue that is used to help offset the cost of the service provided, the bulk of the costs within the General Fund are funded by the property tax levy.

The other Funds that make-up the balance of the City of Prince Albert's activities are: Airport Fund, Sanitation Fund, Land Fund, and the Water and Sewer Utility fund.

This Budget document is vastly different than what has been provided in the past. The intent of this revision is to provide a better overall picture of the full revenue and expense budget to the reader. The document separates the General Fund by "Functional Areas", each with its revenues and expenses shown. The dollar value change from the 2010 budget is shown in summary form. Overall the reformatting is intended to make the ongoing comparison of budgets and Financial Statements more understandable and meaningful.

Included in this budget is the restoration of Capital funding to a level comparable to spending prior to the 2010 one-time cut.

Three notable comments to make with respect to the information within the City's Budget are:

- The Emergency Communications Centre (ECC) is the 911 call centre that is facilitated by the City with an agreement with the Province of Saskatchewan. The full cost of operating the ECC is shown within the City of Prince Albert budget, however it is fully funded through user fees and grant revenue.
- The Police Service Budget is determined by the Board of Police Commissioners. The Board's role is then to submit a request to the City for the necessary funding for the cost of Policing.
- The concept of a balanced budget has normally been rather simplistically thought of as Revenues = Operating and Capital expenses. As municipalities move towards more standardized accounting procedures however, you will observe in this document that Operating Revenues - Operating Expenses = Profit, and then that "Profit" being used to fund transfers to reserves. The reserves are then in turn used in part to fund capital expenditures. Overall the concept remains consistent with the requirement for balanced budgets however terminology changes are necessary for proper financial reporting.



Joe Day, AAAS, MAAS
Director of Finance

GENERAL FUND
CONSOLIDATED OPERATING BUDGET - BY EXPENSE TYPE
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
BUDGETED REVENUES			
Taxation	\$ 25,375,550	\$ 23,733,340	\$ 1,642,210
User charges and fees	9,146,500	7,498,390	1,648,110
Operating Grants and donations	9,165,660	7,836,210	1,329,450
Grants in lieu of taxes	9,381,410	8,909,700	471,710
Interest and penalties	276,000	240,000	36,000
Sundry	<u>275,750</u>	<u>404,850</u>	<u>(129,100)</u>
	<u>53,620,870</u>	<u>48,622,490</u>	<u>4,998,380</u>
BUDGETED EXPENDITURES			
Council Remuneration	358,270	345,060	13,210
Salaries, Wages and Benefits	32,758,730	30,170,640	2,588,090
Contract and General Services	2,117,340	1,972,870	144,470
Financial Charges	18,340	6,580	11,760
Grants and Donations	3,168,100	3,254,870	(86,770)
Utilities	2,385,820	2,207,150	178,670
Interest on Long Term Debt	39,720	30,190	9,530
Fleet expenses	2,385,420	2,291,410	94,010
Maintenance, Materials and Supplies	2,424,010	2,619,510	(195,500)
Operating Costs	2,150,860	2,456,870	(306,010)
Insurance	461,110	433,040	28,070
Allowance for Doubtful Accounts	<u>420,000</u>	<u>120,000</u>	<u>300,000</u>
	<u>48,687,720</u>	<u>45,908,190</u>	<u>2,779,530</u>
BUDGETED SURPLUS BEFORE INTERFUND TRANSFERS			
	<u>4,933,150</u>	<u>2,714,300</u>	<u>2,218,850</u>
Transfers (to) from other funds	<u>817,490</u>	<u>763,040</u>	<u>54,450</u>
BUDGETED SURPLUS	<u>\$ 5,750,640</u>	<u>\$ 3,477,340</u>	<u>\$ 2,273,300</u>
Allocated as follows:			
Transfer to Capital	2,661,700	1,051,600	1,610,100
Transfer to Reserves	<u>3,088,940</u>	<u>2,425,740</u>	<u>663,200</u>
	<u>\$ 5,750,640</u>	<u>\$ 3,477,340</u>	<u>\$ 2,273,300</u>

GENERAL FUND

CONSOLIDATED OPERATING BUDGET - BY FUNCTIONAL AREA

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
BUDGETED REVENUES			
Taxation	\$ 25,375,550	\$ 23,733,340	\$ 1,642,210
User charges and fees	9,146,500	7,498,390	1,648,110
Operating Grants and donations	9,165,660	7,836,210	1,329,450
Grants in lieu of taxes	9,381,410	8,909,700	471,710
Interest and penalties	276,000	240,000	36,000
Sundry	<u>275,750</u>	<u>404,850</u>	<u>(129,100)</u>
	<u>53,620,870</u>	<u>48,622,490</u>	<u>4,998,380</u>
BUDGETED EXPENDITURES			
General Government:			
Tax Revenues and Other	1,122,180	600,350	521,830
City Manager, Mayor and Council	1,131,320	1,158,250	(26,930)
Corporate Services	1,829,130	1,738,490	90,640
Economic Development and Planning	1,020,250	1,299,920	(279,670)
Financial Services	2,646,000	2,709,330	(63,330)
External Agencies	2,387,930	2,459,000	(71,070)
Protective Services:			
Emergency Call Centre	3,508,640	2,257,350	1,251,290
Fire Services	5,377,410	5,213,340	164,070
Police Services	14,229,600	13,349,080	880,520
Community Services:			
Administration	495,160	520,990	(25,830)
Parks	2,648,580	2,540,310	108,270
Recreation and Programming	4,387,780	4,059,350	328,430
Facilities	2,511,210	2,367,870	143,340
Social Development	111,520	541,670	(430,150)
Public Works:			
Administration	888,960	834,330	54,630
Street Maintenance	2,562,210	2,527,180	35,030
Traffic and Parking Lots	637,330	653,220	(15,890)
Transit Systems	<u>1,192,510</u>	<u>1,078,160</u>	<u>114,350</u>
	<u>48,687,720</u>	<u>45,908,190</u>	<u>2,779,530</u>
BUDGETED SURPLUS BEFORE INTERFUND TRANSFERS	4,933,150	2,714,300	2,218,850
Transfers from other funds	<u>817,490</u>	<u>763,040</u>	<u>54,450</u>
BUDGETED SURPLUS	<u>\$ 5,750,640</u>	<u>\$ 3,477,340</u>	<u>\$ 2,273,300</u>
Allocated as follows:			
Transfer to Capital	2,661,700	1,051,600	1,610,100
Transfer to Reserves	<u>3,088,940</u>	<u>2,425,740</u>	<u>663,200</u>
	<u>\$ 5,750,640</u>	<u>\$ 3,477,340</u>	<u>\$ 2,273,300</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: TAX REVENUES AND OTHER			
BUDGETED REVENUES			
Taxation	\$ 25,375,550	\$ 23,733,340	\$ 1,642,210
Operating Grants and donations	6,384,400	4,931,000	1,453,400
Grants in lieu of taxes	9,381,410	8,909,700	471,710
Interest and penalties	<u>76,000</u>	<u>40,000</u>	<u>36,000</u>
	<u>41,217,360</u>	<u>37,614,040</u>	<u>3,603,320</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	266,410	266,410	-
Financial Charges	5,100	4,300	800
Grants and Donations	198,340	-	198,340
Interest on Long Term Debt	14,420	-	14,420
Operating Costs	29,200	29,200	-
Insurance	188,710	180,440	8,270
Allowance for Doubtful Accounts	<u>420,000</u>	<u>120,000</u>	<u>300,000</u>
	<u>1,122,180</u>	<u>600,350</u>	<u>521,830</u>
BUDGETED SURPLUS BEFORE INTERFUND TRANSFERS			
Transfers (to) from other funds	40,095,180	37,013,690	3,081,490
	<u>817,490</u>	<u>763,040</u>	<u>54,450</u>
BUDGETED SURPLUS	<u>40,912,670</u>	<u>37,776,730</u>	<u>3,135,940</u>
Allocations as follows:			
Transfer to Capital	(2,661,700)	(1,051,600)	1,610,100
Transfer to Reserves	<u>(1,850,610)</u>	<u>(1,707,990)</u>	<u>142,620</u>
	<u>(4,512,310)</u>	<u>(2,759,590)</u>	<u>1,752,720</u>
BUDGETED SURPLUS	<u>\$ 36,400,360</u>	<u>\$ 35,017,140</u>	<u>\$ 1,383,220</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	2011	2010	Change
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: CITY MANAGER, MAYOR AND COUNCIL			
BUDGETED EXPENDITURES			
Council Remuneration	358,270	345,060	13,210
Salaries, Wages and Benefits	655,610	683,670	(28,060)
Contract and General Services	1,580	4,580	(3,000)
Financial Charges	140	140	-
Maintenance, Materials and Supplies	24,020	24,020	-
Operating Costs	91,700	100,780	(9,080)
	1,131,320	1,158,250	(26,930)
BUDGETED DEFICIT	\$ (1,131,320)	\$ (1,158,250)	\$ 26,930

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	2011	2010	Change
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: CORPORATE SERVICES			
BUDGETED REVENUES			
User charges and fees	\$ 1,800	\$ 1,800	\$ -
Sundry	3,300	3,300	-
	5,100	5,100	-
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	1,513,230	1,409,370	103,860
Contract and General Services	3,000	6,880	(3,880)
Financial Charges	140	120	20
Fleet expenses	21,100	21,100	-
Maintenance, Materials and Supplies	131,720	116,740	14,980
Operating Costs	159,940	184,280	(24,340)
	1,829,130	1,738,490	90,640
BUDGETED DEFICIT	\$ (1,824,030)	\$ (1,733,390)	\$ (90,640)

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: ECONOMIC DEVELOPMENT AND PLANNING			
BUDGETED REVENUES			
User charges and fees	\$ <u>548,310</u>	\$ <u>506,070</u>	\$ <u>42,240</u>
	<u>548,310</u>	<u>506,070</u>	<u>42,240</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	749,690	846,550	(96,860)
Contract and General Services	40,500	29,100	11,400
Financial Charges	40	40	-
Grants and Donations	94,740	274,730	(179,990)
Fleet expenses	13,200	13,200	-
Maintenance, Materials and Supplies	12,630	14,750	(2,120)
Operating Costs	<u>109,450</u>	<u>121,550</u>	<u>(12,100)</u>
	<u>1,020,250</u>	<u>1,299,920</u>	<u>(279,670)</u>
BUDGETED DEFICIT	(471,940)	(793,850)	321,910
Allocations as follows			
Transfer from reserve	<u>-</u>	<u>180,000</u>	<u>(180,000)</u>
BUDGETED DEFICIT	<u>\$ (471,940)</u>	<u>\$ (613,850)</u>	<u>\$ 141,910</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: FINANCIAL SERVICES			
BUDGETED REVENUES			
User charges and fees	\$ 292,150	\$ 292,150	\$ -
Interest and penalties	150,000	150,000	-
Sundry	<u>22,000</u>	<u>237,550</u>	<u>(215,550)</u>
	<u>464,150</u>	<u>679,700</u>	<u>(215,550)</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	2,377,130	2,439,800	(62,670)
Contract and General Services	17,600	21,900	(4,300)
Financial Charges	320	320	-
Utilities	2,500	2,500	-
Fleet expenses	30,400	27,440	2,960
Maintenance, Materials and Supplies	29,950	25,240	4,710
Operating Costs	<u>188,100</u>	<u>192,130</u>	<u>(4,030)</u>
	<u>2,646,000</u>	<u>2,709,330</u>	<u>(63,330)</u>
BUDGETED DEFICIT	<u>\$ (2,181,850)</u>	<u>\$ (2,029,630)</u>	<u>\$ (152,220)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
GENERAL GOVERNMENT: EXTERNAL AGENCIES			
BUDGETED REVENUES			
User charges and fees	\$ <u>-</u>	\$ <u>1,300</u>	\$ <u>(1,300)</u>
	<u>-</u>	<u>1,300</u>	<u>(1,300)</u>
BUDGETED EXPENDITURES			
Prince Albert District Planning	45,060	43,320	1,740
Tourism and Marketing Bureau	120,000	150,000	(30,000)
Prince Albert Arts Board	137,270	187,270	(50,000)
SPCA	78,700	80,000	(1,300)
Seniors Transportation	48,740	46,870	1,870
Special Needs Transportation	410,060	410,060	-
Wapiti Regional Library	1,256,700	1,325,930	(69,230)
John M. Cuelenaere Public Library Board	<u>291,400</u>	<u>215,550</u>	<u>75,850</u>
	<u>2,387,930</u>	<u>2,459,000</u>	<u>(71,070)</u>
BUDGETED DEFICIT	\$ <u>(2,387,930)</u>	\$ <u>(2,457,700)</u>	\$ <u>69,770</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PROTECTIVE SERVICES: EMERGENCY CALL CENTRE			
BUDGETED REVENUES			
User charges and fees	\$ <u>3,508,640</u>	\$ <u>2,257,350</u>	\$ <u>1,251,290</u>
	<u>3,508,640</u>	<u>2,257,350</u>	<u>1,251,290</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	3,139,840	1,647,970	1,491,870
Contract and General Services	400	-	400
Financial Charges	60	80	(20)
Maintenance, Materials and Supplies	105,430	98,400	7,030
Operating Costs	262,810	510,900	(248,090)
Insurance	<u>100</u>	<u>-</u>	<u>100</u>
	<u>3,508,640</u>	<u>2,257,350</u>	<u>1,251,290</u>
BUDGETED DEFICIT	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION**

For the year ending December 31, 2011

	2011	2010	Change
FUNCTIONAL AREA:			
PROTECTIVE SERVICES: POLICE DEPARTMENT			
BUDGETED REVENUES			
User charges and fees	\$ 814,820	\$ 715,220	\$ 99,600
Operating Grants and donations	2,083,360	1,750,840	332,520
	2,898,180	2,466,060	432,120
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	12,490,900	11,628,080	862,820
Contract and General Services	32,600	28,600	4,000
Financial Charges	500	500	-
Grants and Donations	42,500	42,500	-
Utilities	112,640	111,030	1,610
Interest on Long Term Debt	21,000	23,200	(2,200)
Fleet expenses	543,600	526,200	17,400
Maintenance, Materials and Supplies	238,670	233,800	4,870
Operating Costs	728,690	737,550	(8,860)
Insurance	18,500	17,620	880
	14,229,600	13,349,080	880,520
BUDGETED DEFICIT	(11,331,420)	(10,883,020)	(448,400)
Allocation as follows:			
Transfer to Reserves	(1,146,690)	(748,800)	(397,890)
	(1,146,690)	(748,800)	(397,890)
BUDGETED DEFICIT	\$ (12,478,110)	\$ (11,631,820)	\$ (846,290)

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PROTECTIVE SERVICES: FIRE DEPARTMENT			
BUDGETED REVENUES			
User charges and fees	\$ 134,490	\$ 102,190	\$ 32,300
Operating Grants and donations	<u>17,300</u>	<u>17,300</u>	<u>-</u>
	<u>151,790</u>	<u>119,490</u>	<u>32,300</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	4,653,680	4,580,640	73,040
Contract and General Services	4,330	5,830	(1,500)
Financial Charges	180	180	-
Utilities	38,990	38,760	230
Fleet expenses	364,350	262,550	101,800
Maintenance, Materials and Supplies	166,270	171,970	(5,700)
Operating Costs	143,430	147,530	(4,100)
Insurance	<u>6,180</u>	<u>5,880</u>	<u>300</u>
	<u>5,377,410</u>	<u>5,213,340</u>	<u>164,070</u>
BUDGETED DEFICIT	<u>\$ (5,225,620)</u>	<u>\$ (5,093,850)</u>	<u>\$ (131,770)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
COMMUNITY SERVICES: ADMINISTRATION			
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	477,340	452,710	24,630
Financial Charges	80	80	-
Grants and Donations	-	50,000	(50,000)
Maintenance, Materials and Supplies	3,330	3,330	-
Operating Costs	<u>14,410</u>	<u>14,870</u>	<u>(460)</u>
	<u>495,160</u>	<u>520,990</u>	<u>(25,830)</u>
BUDGETED DEFICIT	<u>\$ (495,160)</u>	<u>\$ (520,990)</u>	<u>\$ 25,830</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
COMMUNITY SERVICES: PARKS			
BUDGETED REVENUES			
User charges and fees	\$ 1,089,370	\$ 1,192,690	\$ (103,320)
Operating Grants and donations	106,000	113,500	(7,500)
Sundry	<u>150,450</u>	<u>-</u>	<u>150,450</u>
	<u>1,345,820</u>	<u>1,306,190</u>	<u>39,630</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	1,286,020	1,262,260	23,760
Contract and General Services	323,700	328,250	(4,550)
Financial Charges	8,140	140	8,000
Grants and Donations	66,300	66,300	-
Utilities	72,000	69,050	2,950
Interest on Long Term Debt	4,300	6,990	(2,690)
Fleet expenses	477,780	471,280	6,500
Maintenance, Materials and Supplies	285,520	269,570	15,950
Operating Costs	77,490	21,390	56,100
Insurance	<u>47,330</u>	<u>45,080</u>	<u>2,250</u>
	<u>2,648,580</u>	<u>2,540,310</u>	<u>108,270</u>
BUDGETED DEFICIT	(1,302,760)	(1,234,120)	(68,640)
Allocation as follows:			
Transfer to Reserve	<u>(71,640)</u>	<u>(128,950)</u>	<u>57,310</u>
BUDGETED DEFICIT	<u>\$ (1,374,400)</u>	<u>\$ (1,363,070)</u>	<u>\$ (11,330)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
COMMUNITY SERVICES: RECREATION			
BUDGETED REVENUES			
User charges and fees	\$ 2,263,260	\$ 1,971,460	\$ 291,800
Operating Grants and donations	364,060	431,350	(67,290)
Sundry	<u>100,000</u>	<u>164,000</u>	<u>(64,000)</u>
	<u>2,727,320</u>	<u>2,566,810</u>	<u>160,510</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	2,636,220	2,344,000	292,220
Contract and General Services	202,790	193,160	9,630
Financial Charges	3,160	200	2,960
Grants and Donations	373,890	357,940	15,950
Utilities	157,820	155,960	1,860
Fleet expenses	74,010	73,510	500
Maintenance, Materials and Supplies	631,060	583,250	47,810
Operating Costs	278,620	323,700	(45,080)
Insurance	<u>30,210</u>	<u>27,630</u>	<u>2,580</u>
	<u>4,387,780</u>	<u>4,059,350</u>	<u>328,430</u>
BUDGETED DEFICIT	<u>\$ (1,660,460)</u>	<u>\$ (1,492,540)</u>	<u>\$ (167,920)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
COMMUNITY SERVICES: FACILITIES			
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	513,750	427,510	86,240
Contract and General Services	251,630	227,230	24,400
Financial Charges	140	140	-
Grants and Donations	4,400	4,400	-
Utilities	971,170	884,210	86,960
Fleet expenses	950	950	-
Maintenance, Materials and Supplies	289,310	514,470	(225,160)
Operating Costs	330,510	172,310	158,200
Insurance	<u>149,350</u>	<u>136,650</u>	<u>12,700</u>
	<u>2,511,210</u>	<u>2,367,870</u>	<u>143,340</u>
BUDGETED DEFICIT	(2,511,210)	(2,367,870)	(143,340)
Allocation as follows:			
Transfers to Reserve	<u>(20,000)</u>	<u>(20,000)</u>	<u>-</u>
BUDGETED DEFICIT	<u>\$ (2,531,210)</u>	<u>\$ (2,387,870)</u>	<u>\$ (143,340)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
COMMUNITY SERVICES: SOCIAL DEVELOPMENT			
BUDGETED REVENUES			
Operating Grants and donations	\$ <u>42,360</u>	\$ <u>424,040</u>	\$ <u>(381,680)</u>
	<u>42,360</u>	<u>424,040</u>	<u>(381,680)</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	61,040	287,560	(226,520)
Contract and General Services	-	980	(980)
Maintenance, Materials and Supplies	3,550	34,180	(30,630)
Operating Costs	<u>46,930</u>	<u>218,950</u>	<u>(172,020)</u>
	<u>111,520</u>	<u>541,670</u>	<u>(430,150)</u>
BUDGETED DEFICIT	<u>\$ (69,160)</u>	<u>\$ (117,630)</u>	<u>\$ 48,470</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PUBLIC WORKS: ADMINISTRATION			
BUDGETED REVENUES			
User charges and fees	\$ <u>19,860</u>	\$ <u>19,860</u>	\$ <u>-</u>
	<u>19,860</u>	<u>19,860</u>	<u>-</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	817,000	769,290	47,710
Contract and General Services	48,010	48,010	-
Financial Charges	280	280	-
Utilities	172,980	168,250	4,730
Fleet expenses	53,550	46,350	7,200
Maintenance, Materials and Supplies	111,420	123,020	(11,600)
Operating Costs	(334,030)	(339,680)	5,650
Insurance	<u>19,750</u>	<u>18,810</u>	<u>940</u>
	<u>888,960</u>	<u>834,330</u>	<u>54,630</u>
BUDGETED DEFICIT	<u>\$ (869,100)</u>	<u>\$ (814,470)</u>	<u>\$ (54,630)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PUBLIC WORKS: STREET MAINTENANCE			
BUDGETED REVENUES			
Interest and penalties	\$ <u>50,000</u>	\$ <u>50,000</u>	\$ <u>-</u>
	<u>50,000</u>	<u>50,000</u>	<u>-</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	791,130	796,540	(5,410)
Financial Charges	20	20	-
Utilities	829,240	748,910	80,330
Fleet expenses	719,860	784,160	(64,300)
Maintenance, Materials and Supplies	210,320	188,110	22,210
Operating Costs	<u>11,640</u>	<u>9,440</u>	<u>2,200</u>
	<u>2,562,210</u>	<u>2,527,180</u>	<u>35,030</u>
BUDGETED DEFICIT	\$ <u>(2,512,210)</u>	\$ <u>(2,477,180)</u>	\$ <u>(35,030)</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION

For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PUBLIC WORKS: TRAFFIC AND PARKING LOTS			
BUDGETED REVENUES			
User charges and fees	\$ <u>68,500</u>	\$ <u>59,000</u>	\$ <u>9,500</u>
	<u>68,500</u>	<u>59,000</u>	<u>9,500</u>
BUDGETED EXPENDITURES			
Salaries, Wages and Benefits	329,740	328,280	1,460
Contract and General Services	6,710	6,710	-
Financial Charges	40	40	-
Utilities	28,480	28,480	-
Fleet expenses	86,620	64,670	21,950
Maintenance, Materials and Supplies	175,410	214,760	(39,350)
Operating Costs	9,350	9,350	-
Insurance	<u>980</u>	<u>930</u>	<u>50</u>
	<u>637,330</u>	<u>653,220</u>	<u>(15,890)</u>
BUDGETED DEFICIT	\$ <u>(568,830)</u>	\$ <u>(594,220)</u>	\$ <u>25,390</u>

GENERAL FUND BUDGET
SEGMENTED BY DEPARTMENT AND DIVISION
For the year ending December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
FUNCTIONAL AREA:			
PUBLIC WORKS: TRANSIT SYSTEMS			
BUDGETED REVENUES			
User charges and fees	\$ 405,300	\$ 379,300	\$ 26,000
Operating Grants and donations	<u>168,180</u>	<u>168,180</u>	<u>-</u>
	<u>573,480</u>	<u>547,480</u>	<u>26,000</u>
BUDGETED EXPENDITURES			
Contract and General Services	1,184,490	1,071,640	112,850
Maintenance, Materials and Supplies	5,400	3,900	1,500
Operating Costs	<u>2,620</u>	<u>2,620</u>	<u>-</u>
	<u>1,192,510</u>	<u>1,078,160</u>	<u>114,350</u>
BUDGETED DEFICIT	<u>\$ (619,030)</u>	<u>\$ (530,680)</u>	<u>\$ (88,350)</u>

GENERAL FUND BUDGET
CAPITAL BUDGET
For the year ended December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
CAPITAL EXPENDITURES (excluding Equipment and Fleet):			
Budgeted Transactions			
Funding:			
Transfer from Operations	\$ 2,661,700	\$ 1,051,600	\$ 1,610,100
Transfers from Reserves	87,000	1,017,600	(930,600)
External Funding Sources	<u>1,160,500</u>	<u>921,400</u>	<u>239,100</u>
Total Funding Sources	<u>3,909,200</u>	<u>2,990,600</u>	<u>918,600</u>
Expenditures:			
Corporate Services			
Documentum Electronic File Management Services	-	30,300	(30,300)
Financial Services			
Parking Ticket Handheld Devices - reserve funded	-	20,000	(20,000)
Fire Services			
Fire Equipment - funded from Reserve	87,000	18,300	68,700
Future Fire Hall - 2011 external Funding	260,000	10,000	250,000
Municipal Cold Storage Building	-	24,000	(24,000)
Fleet Net	-	139,000	(139,000)
Community Services			
Overhead Doors - Municipal Service Centre	27,600	-	27,600
Condensing Unit - Prince Albert Golf and Curling Club	22,000	-	22,000
Cooling Tower Replacement - Art Hauser Centre	108,000	-	108,000
JMC Library - New Control System - externally funded	-	75,900	(75,900)
Roof Replacement - Various City Facilities	79,000	141,000	(62,000)
Rotary Trail - externally funded	136,500	3,000	133,500
JMC Library Ventilation Upgrade - \$184,000 externally funded	-	184,000	(184,000)
Discus Cage Replacement - \$14,000 externally funded	40,000	-	40,000
Kinsmen Arena - Sanitary Sewer Connection	-	41,500	(41,500)
Golf Course - Water to Maintenance Shed - reserve funded	-	15,000	(15,000)
Garage for Ski Club - reserve funded	-	10,000	(10,000)
Scoreboard - Veteran's Field	30,000	-	30,000
Pathways - 2011 allocated to Kinsmen Park	25,000	-	25,000
Miller Hill Spray Park - externally funded	-	150,000	(150,000)
Kinsmen Water Park - Ceramic Tile	-	10,500	(10,500)

GENERAL FUND BUDGET
CAPITAL BUDGET (continued)
For the year ended December 31, 2011

	<u>2011</u>	<u>2010</u>	<u>Change</u>
Expenditures: (continued)			
Information Technology			
Copier and Computer Replacement - Police	15,500	49,500	(34,000)
Wireless Network Solution	21,000	-	21,000
Copier and Computer Replacement - City	72,000	66,000	6,000
Scanner - Drafting	-	10,000	(10,000)
Server Replacement	25,000	25,000	-
Public Works			
Mobile Radio Communications Equipment	25,000	-	25,000
Salt Storage Structures	70,000	-	70,000
Site Remediation	50,000	150,000	(100,000)
Roadways Recapping	2,020,600	-	2,020,600
Roadways Whitetopping - externally funded	500,000	-	500,000
2nd Avenue West Traffic Co-ordination - externally funded	250,000	-	250,000
Street Lights	20,000	-	20,000
Jersey Barriers	25,000	-	25,000
Curb and Sidewalk - \$7,300 reserve funded	-	39,300	(39,300)
Curve Warning Signs	-	15,000	(15,000)
Bridge Inspections	-	100,000	(100,000)
Sidewalk Rehabilitation	-	100,000	(100,000)
Local Improvements - externally funded by \$1,283,000 and petitioners	-	1,383,000	(1,383,000)
Central Transit Transfer Station	-	180,300	(180,300)
	<u>3,909,200</u>	<u>2,990,600</u>	<u>918,600</u>
Balanced Spending	<u>-</u>	<u>-</u>	<u>-</u>

GENERAL FUND BUDGET
FLEET BUDGET
For the year ended December 31, 2011

	2011	2010	Change
FLEET EXPENDITURES (funded from Equipment Reserve):			
Budgeted Transactions			
Funding:			
Transfers from Reserves	\$ 900,800	\$ 1,415,700	\$ (514,900)
External Funding Sources	-	182,000	(182,000)
Total Funding Sources	900,800	1,597,700	(696,900)
Expenditures:			
Community Services			
Aerial Bucket Truck	190,000	-	190,000
Truckster	10,800	-	10,800
2 - Hitch Tractors	81,000	-	81,000
3 - Riding Mowers	57,000	57,000	-
3 - Vans	76,000	-	76,000
Community Service Trucks	44,000	-	44,000
Tree Chipper	50,000	-	50,000
Stump Cutter	18,000	-	18,000
Walk Behind Overseeder	9,000	-	9,000
Turfco Topdresser	16,000	-	16,000
Ryan Aerator	25,000	-	25,000
1 - One-ton Truck	-	31,200	(31,200)
2 1/2 Cubic Foot Loader	-	215,000	(215,000)
2 Cubic Foot Loader	-	205,000	(205,000)
2 - Half-ton Trucks	-	88,000	(88,000)
Welding Truck	-	60,000	(60,000)
Fairway Reel Mower	-	54,000	(54,000)
Sand Trap Rake	-	28,000	(28,000)
Zamboni	-	107,000	(107,000)
Public Works			
Tracked Skid Steer	64,000	-	64,000
1 - One-ton Service Truck (2 in 2010)	60,000	107,500	(47,500)
Single Axle Truck and Sanding Unit	140,000	-	140,000
1 - Half-ton Truck	36,000	44,000	(8,000)
1 - Van	24,000	-	24,000
Large Capacity Slide in Sander Box	-	20,000	(20,000)
Leased Bucket Truck	-	56,000	(56,000)
2 - Tandem Trucks	-	240,000	(240,000)
Street Sweeper	-	200,000	(200,000)
Paratransit Vehicle - externally funded	-	85,000	(85,000)
	900,800	1,597,700	(696,900)
Balanced Spending	-	-	-